

Building better infrastructure with digital twins

Paul King, Bentley Systems

Bentley Systems | Global Top 100 software company

Innovative software and services for the enterprises and professionals who **design, build, operate and maintain** the world's infrastructure – sustaining the global economy and environment for **improved quality of life**

The largest software company focused solely on **infrastructure**

> \$1bn annual revenue

> \$1bn R&D investment over the past 5 years



35% of global project spend is
burned up in disputes

Annual CRUX Insight Report, 2022

Internal challenges



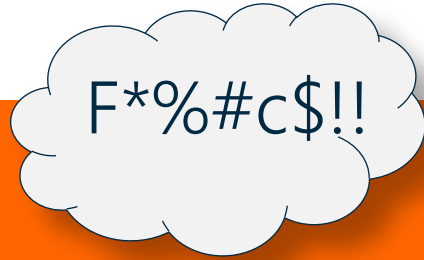
- Data transparency
- Talent management
- Reinventing the wheel
- Not adapting to new technology
- Problems utilising resources

External challenges



- Fragmented value chains
- Extensive subcontracting
- Broad project portfolios
- Competitive pressure
- Coping with complexity

Industry | Construction is challenging - and affected by COVID



Data transparency
Talent management
Reinventing the wheel

~~Not adapting to new technology~~

Problems utilising resources



Fragmented value chains
Extensive subcontracting
Broad project portfolios
Competitive pressure
Coping with complexity

Industry | What our customers are telling us

Workers **waste two days** of project data and resolving

One-quarter of project data

One-third of poor decision

Resource Availability



Data



ta
FMI

Industry | The opportunity to do things better *'than average'*

20%
Longer than scheduled



80%
Budget overspend

Source: McKinsey & Company, for the average large project

People collaborating
1,140

Companies
182

Countries
6

Documents
2,280,397

Actions
6,406,736

How do we need to change?

- Reshape regulation
 - Change the contractual framework
 - Improve procurement and supply-chain management
-
- **Rethink design and engineering processes**
 - **Improve on-site execution**
 - **Infuse digital technology and advanced automation**
 - **Reskill the workforce**

McKinsey & Company

Industry | The opportunity to do things better *'than average'*

This would be really interesting sh*t
if I wasn't in the middle of it

Barack Obama, during 2008 financial crisis

Industry | Construction of [*<railways>*] is complicated



Asset Information Management



Capital Project CDE & Collaboration



Reality Modelling



Visualisation & Animation



Overhead Line



Corridor Mapping & Analysis



Geospatial Information



Bridge Design and Analysis



Drainage Design and Analysis



Rail Network Design



Rail Predictive Maintenance



Station/Platform Design & Analysis



Bridge Inspection

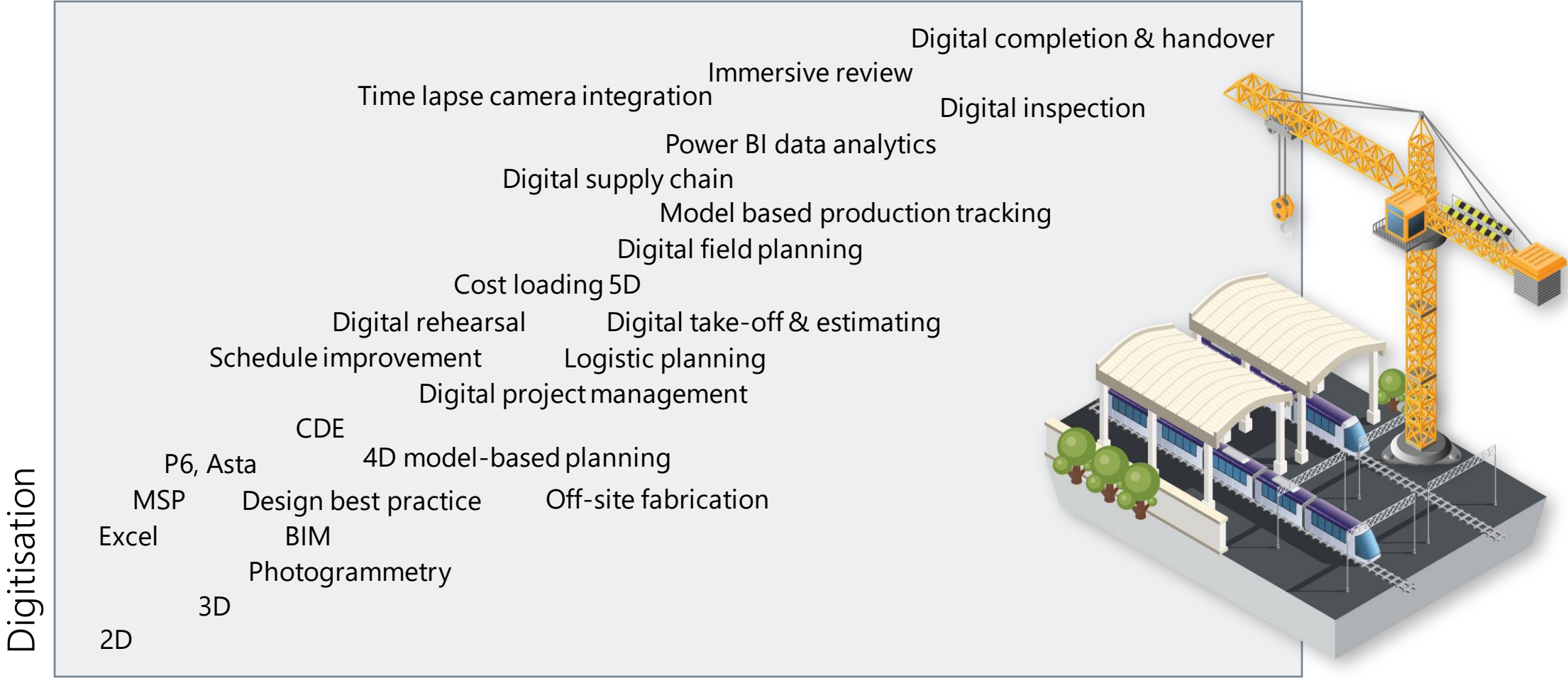


Tunnel Design and Analysis



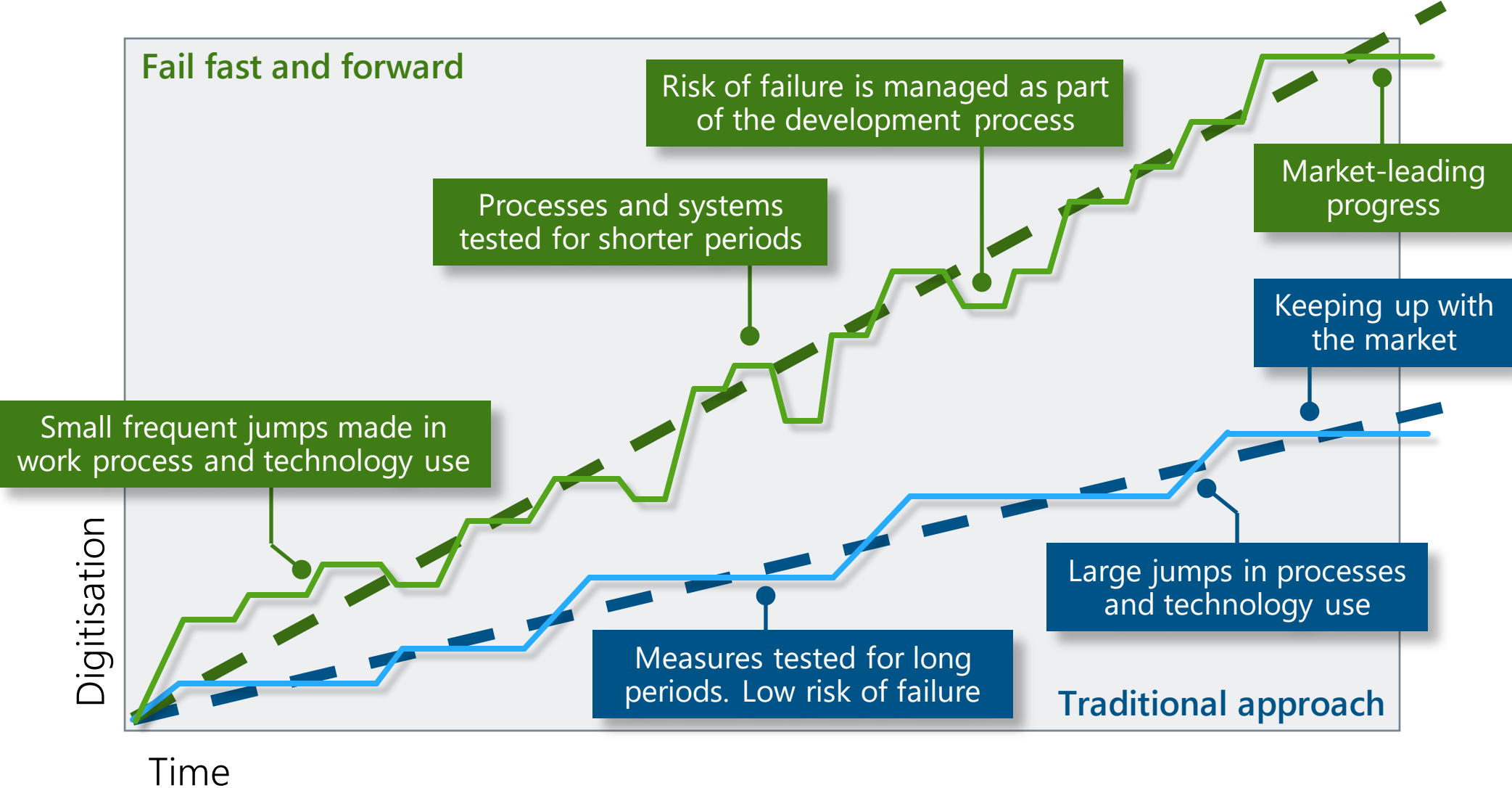
Road Design & Analysis

Going digital | Technology to support change

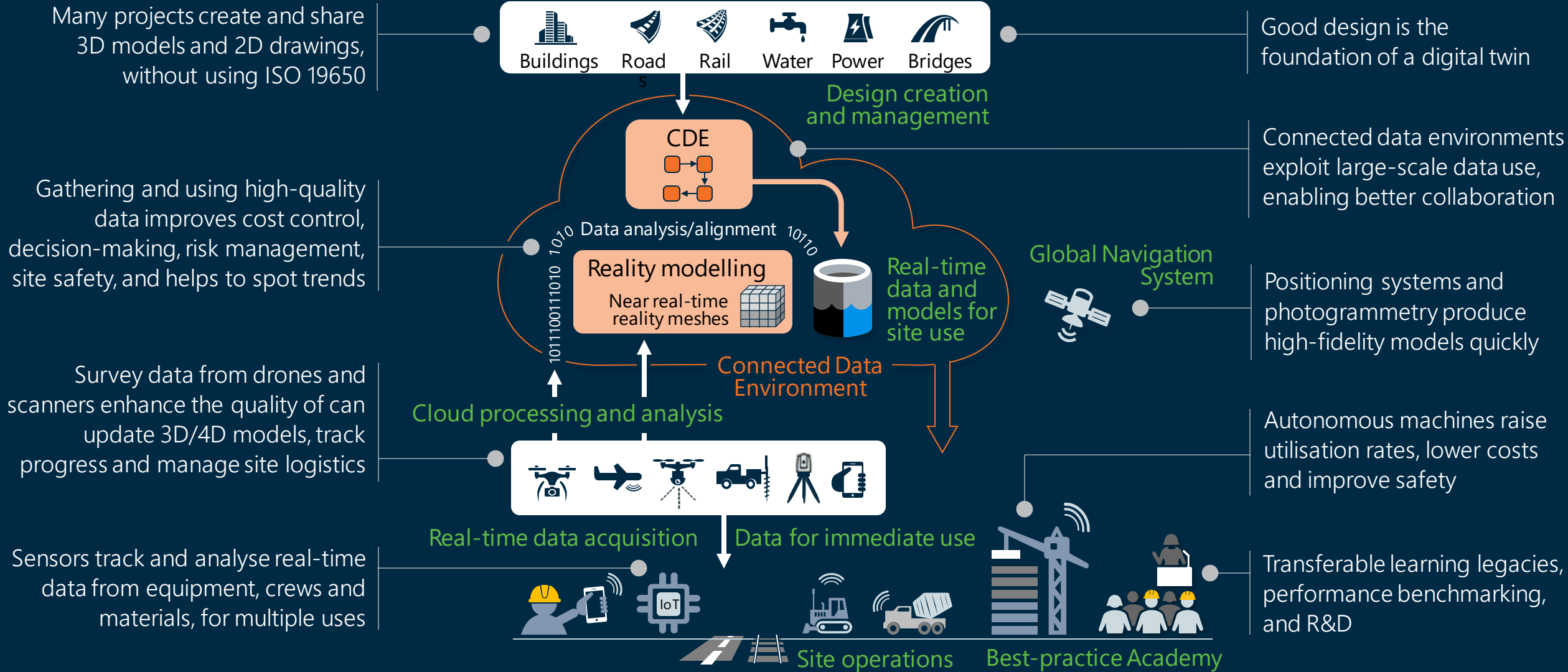


Planning Design Pre-construction Construction Handover Operation

Going digital | Technology is changing your competitors



Going digital | Technology is changing your competitors

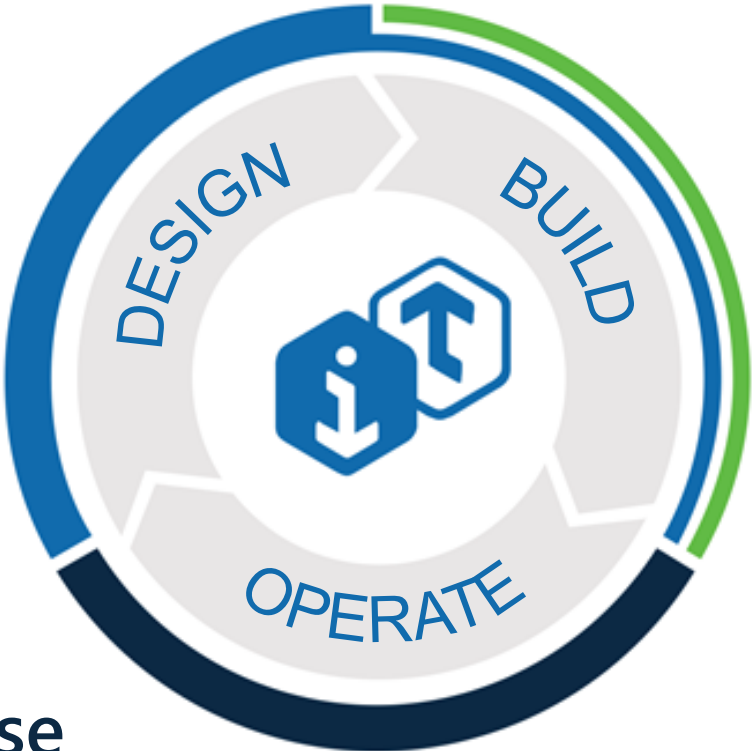


Next generation BIM | Digital collaboration | Near-perfect data capture | Internet of Things | Autonomous navigation



ProjectWise

Leverage digital design delivery, portfolio intelligence, data governance, and enhanced work-in-progress capabilities



SYNCHRO

Manage construction projects with virtual model-based workflows between the office and field, and always know the performance and financial health of projects



AssetWise

Transform data into real-time insights with advanced analytics capabilities to improve operational performance

SYNCHRO

Advanced work packaging & modelling



ConstructSim

2008

Program construction management



2015

Progressive assurance



2016

Procurement



2017

4D scheduling & simulation



2018

Enterprise CDE



2019

Field notes



2020

Field performance management



2021

New construction team and strategy launched

iTwins open-source iModel.js APIs launched

Digital Construction Works (DCW) established with TopCon

Jan 2020
SYNCHRO Construction Launched as a complete construction platform

\$100M iTwins Venture Fund launched

SYNCHRO

Designed to help construction firms to
win better projects, deliver them efficiently, and improve their profitability



Integrated digital construction environment



In the field, in the cloud,
in context

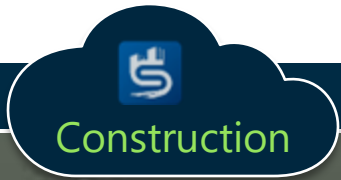


The construction digital twin

It's easier to get into a hole than out of it

Ancient proverb

Best-Practice Project Delivery



Construction Digital Twins

It's easier to get into a hole than out of it



Connected Data Environment



Digital Components



Digital Workflows



Digital Context



iTwin Services

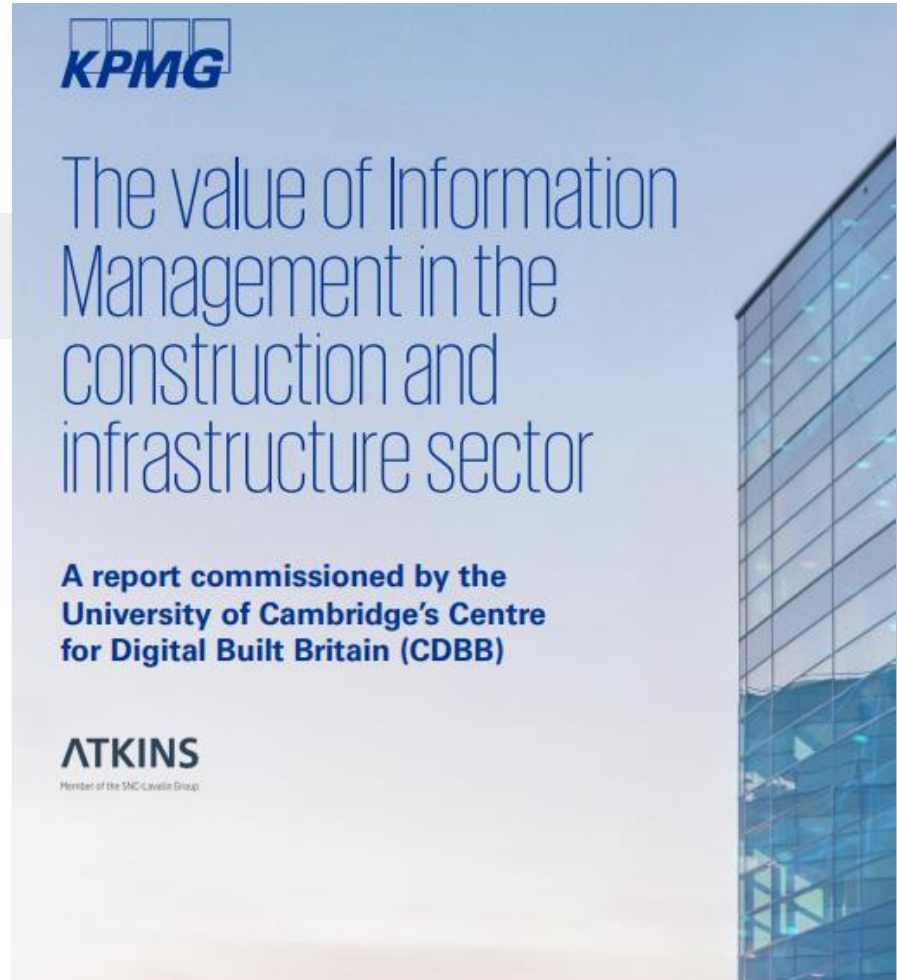


Project Digital Twin



For every \$1 invested

Up to \$6.00 return in labour productivity **+** **Up to \$7.40 savings** in delivery time, labour time, and materials





Our CDE reduces the OTFU

Australian tier 1 contractor, 2019

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Project Digital Twin

Best-Practice Project Delivery



Construction Digital Twins



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Project Digital Twin



But my data comes from incompatible formats, different data sources, and different vendors

Alignment

Accountability

Accessibility

Source: everyone, on every project, everywhere

Connected Data Environment



Digital Components



Digital Workflows



Digital Context



iTwin Services



Project Digital Twin

iTwins - infrastructure digital twins

Documents, data, models, photos, IoT feeds, and other data sources

iModels



Specialised container for infrastructure information

- Digital components assembled from many sources
- Backbone for iTwins

iModelHub



Control centre for iModels

- Coordinates concurrent access to iModels
- Maintains managed sequences of changes across users

iModel.js



Open-source libraries and model viewer

- API libraries for digital twin access, visualisation, and synchronisation
- Cloud architecture





Courtesy of EarthCam

iModel.js 
Open-source
libraries and model viewer

- API libraries for digital twin access, visualisation, and synchronisation
- Cloud architecture



iTwins - infrastructure digital twins

Access and integrate data from both Bentley and third-party repositories



Access, manage, distribute, stream, and digital components
visualise reality data



Exchange content and collaborate



Best-Practice Project Delivery

Construction

Construction Digital Twins

B Bentley design applications

AutoPLANT Modeler	MicroStation CONNECT Edition	MicroStation V8i	
OpenBuildings Designer	OpenPlant Modeler	OpenPlant PID	
Open Bridge Designer	OpenRail Designer	OpenRoads Designer	OpenSite Designer

Third-party design applications

3D Studio (.3ds)	AutoCAD	AVEVA Diagrams
AVEVA E3D	AVEVA PDMS	AVEVA PID
Rhino (.3dm)	Intergraph Smart 3D	Intergraph Smart P&ID
Revit	Civil 3D	SketchUp

Interchange formats

ACIS (.sat)	CGM	DXF	FBX
i-model	IFC	IGES (.igs)	JT
Land XML	OBJ	MIF/MID	Parasolid
Shape files (SHP)	STEP (.stp)	STL	VUE

Connected Data Environment	Digital Components	Digital Workflows	Digital Context	iTwin Services	Project Digital Twin
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Best-Practice Project Delivery

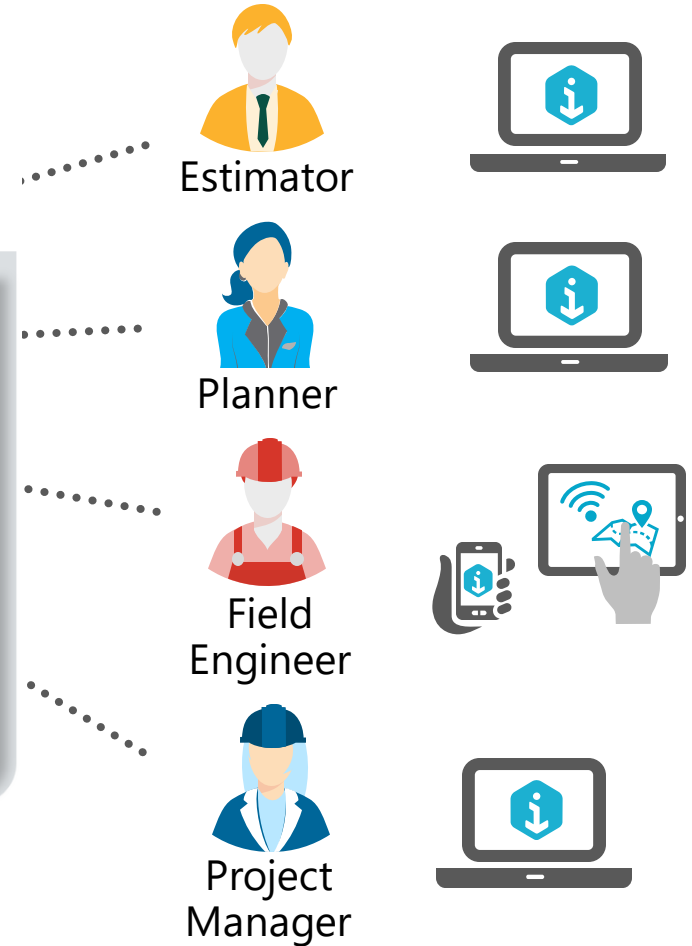


Construction Digital Twins



Web | Mobile | Desktop | Cloud

SYNCHRO Field Mobile	SYNCHRO Control Web	SYNCHRO Perform Web Mobile	SYNCHRO Cost Web	SYNCHRO 4D Desktop Web
 Mobile field management Tablet and phone workflows	 Project management & document controls Task- & model-based workflows	 Project performance insights Optimised site operations	 Cost & procurement management Project- & portfolio-level costs	 Planning & estimating Model-focused workflows



Connected Data Environment



Digital Components



Digital Workflows



Digital Context



iTwin Services



Project Digital Twin

Best-Practice Project Delivery



Construction

Construction Digital Twins

Digital representation

of a physical asset,
process or system

Continuously synchronised

from multiple sources to
represent real-time status,
condition or position

Data driven workflows

to predict and optimize
project outcomes and
performance

Connected Data
Environment



Digital
Components



Digital
Workflows



Digital
Context



iTwin
Services

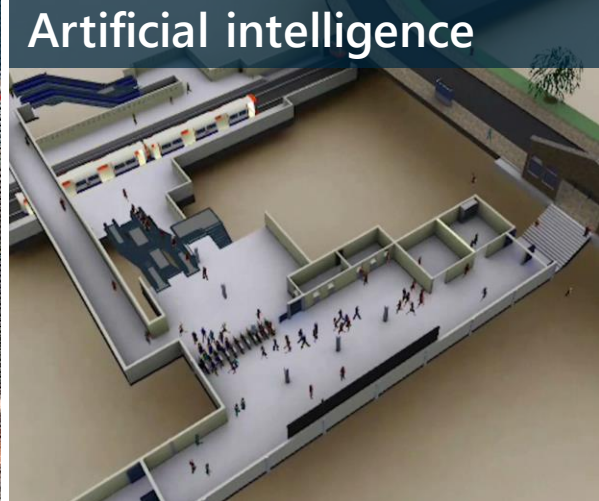
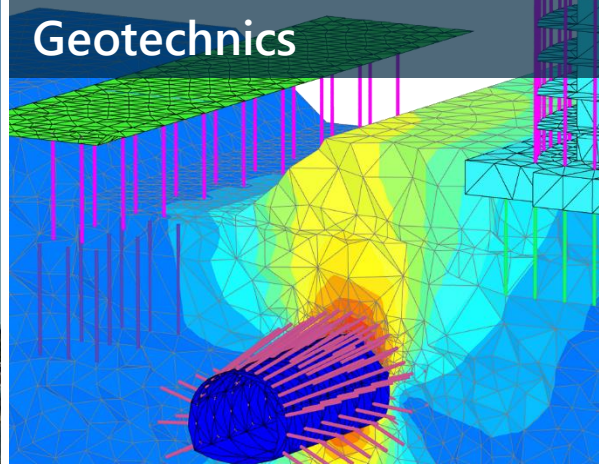
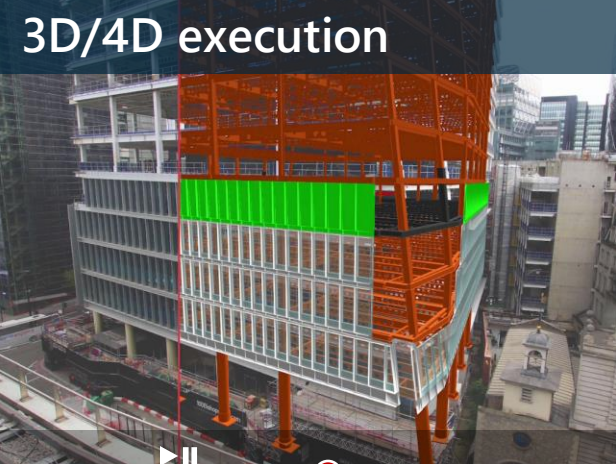


Project
Digital Twin

Construction

Best-Practice Project Delivery

Construction Digital Twins



Connected Data Environment



Digital Components



Digital Workflows



Digital Context



iTwin Services



Project Digital Twin

Best-Practice Project Delivery



Construction Digital Twins



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Project Digital Twin

Best-Practice Project Delivery

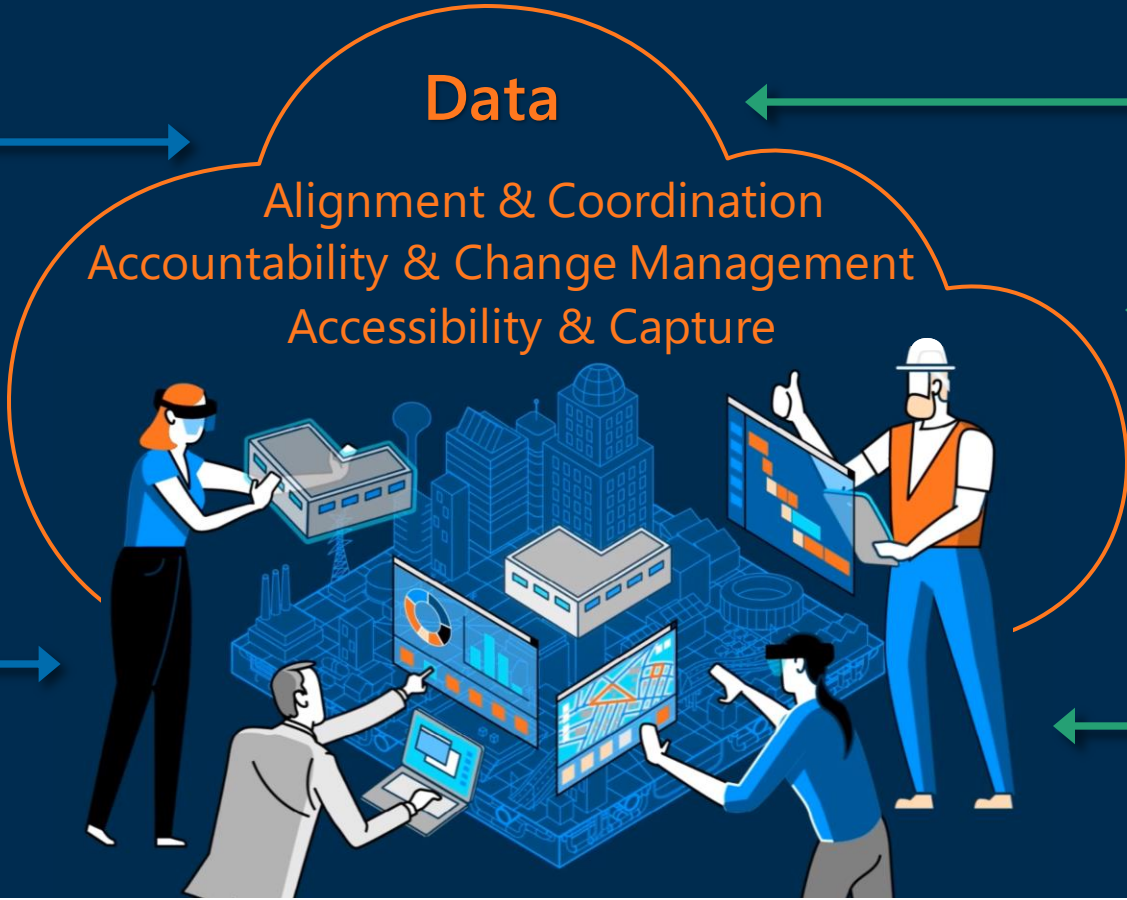


Construction Digital Twins

Design Data
Drawings, models,
surveys, etc

Construction Data
WBS, costs,
schedules, photos, etc

Field Feeds
IoT, reality data, forms
information, etc



4D Scheduling & Simulation

5D Estimation & Cost Management

Task & Document Management

Field Performance Management

Connected Data Environment



Digital Components



Digital Workflows



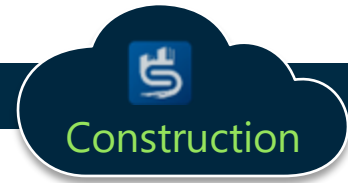
Digital Context



iTwin Services



Project Digital Twin



Create

Step 12

Construct the model, aggregate & transform

Connect

- Design & reality models
- Constructible components
- Equipment data
- - Mobile field data
 - 4D schedule
 - quantity take-off
 - costs, etc

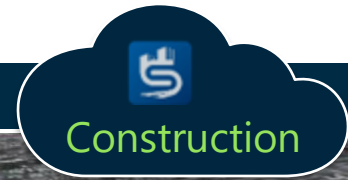
Step 3

Model-based planning & operational efficiency

Consume

- Analytics & visibility
- Enhanced workflows
- AI and ML
- VR and AR

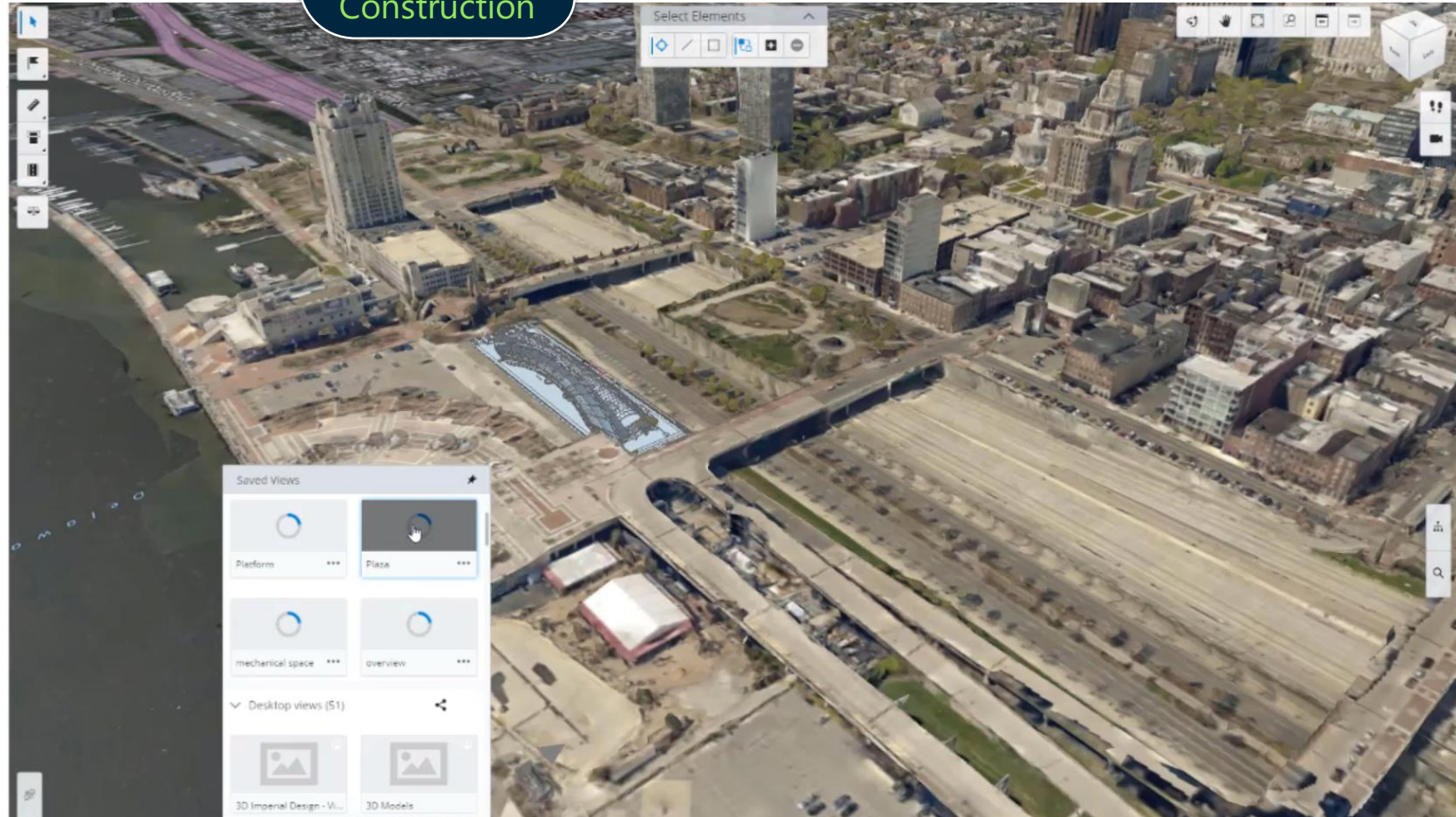




Step 1

Construction model, aggregate & transform

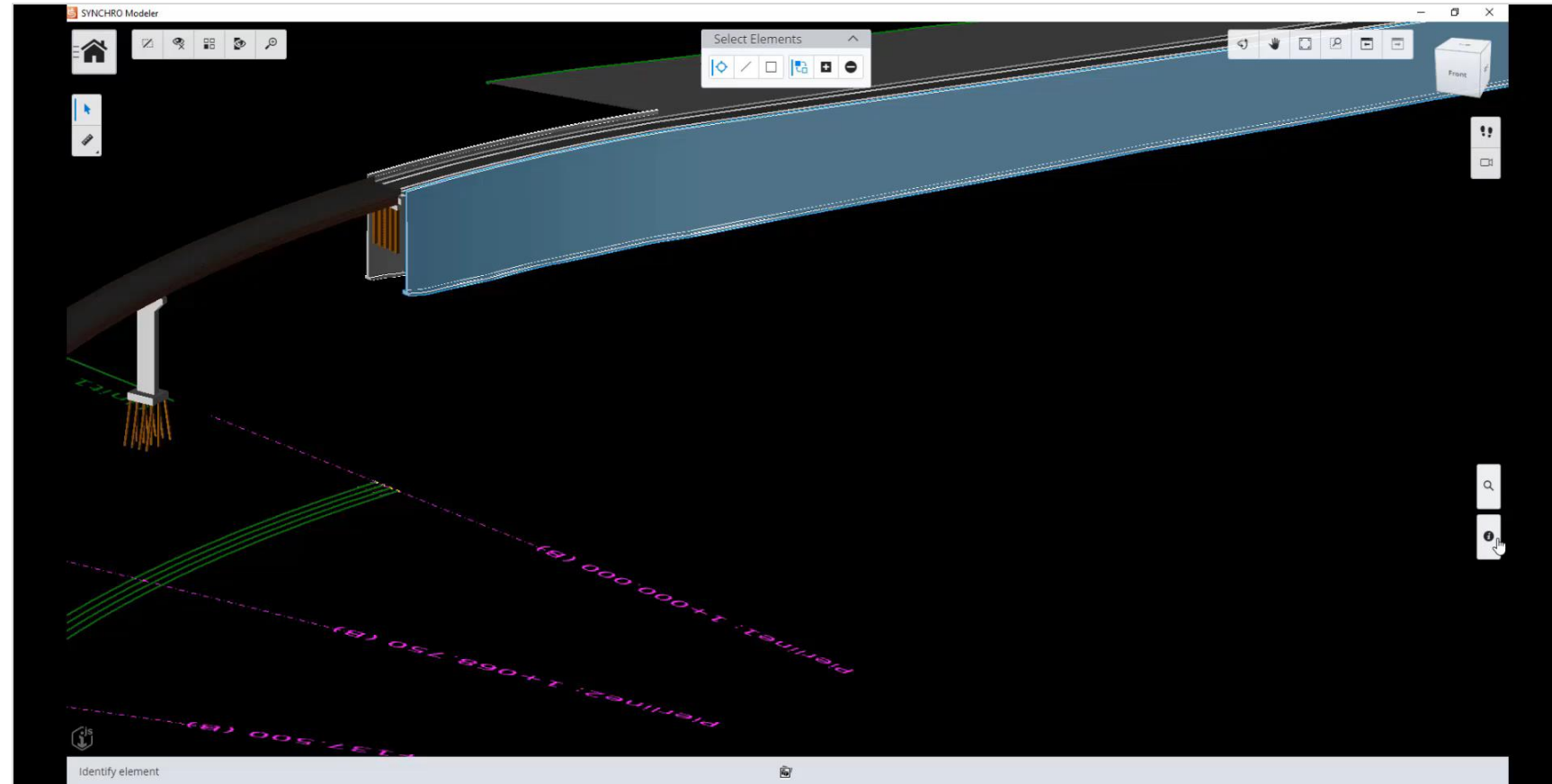
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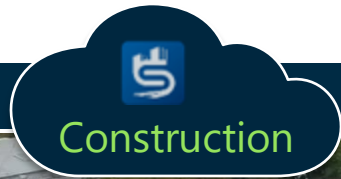


Step 1

Construction model, aggregate & transform

- Design and reality models
- Constructible components
- Construction data
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Step 1

Construction model, aggregate & transform

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Connected Data Environment



Digital Components



Digital Workflows



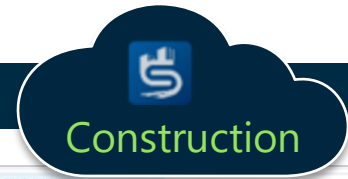
Digital Context



iTwin Services



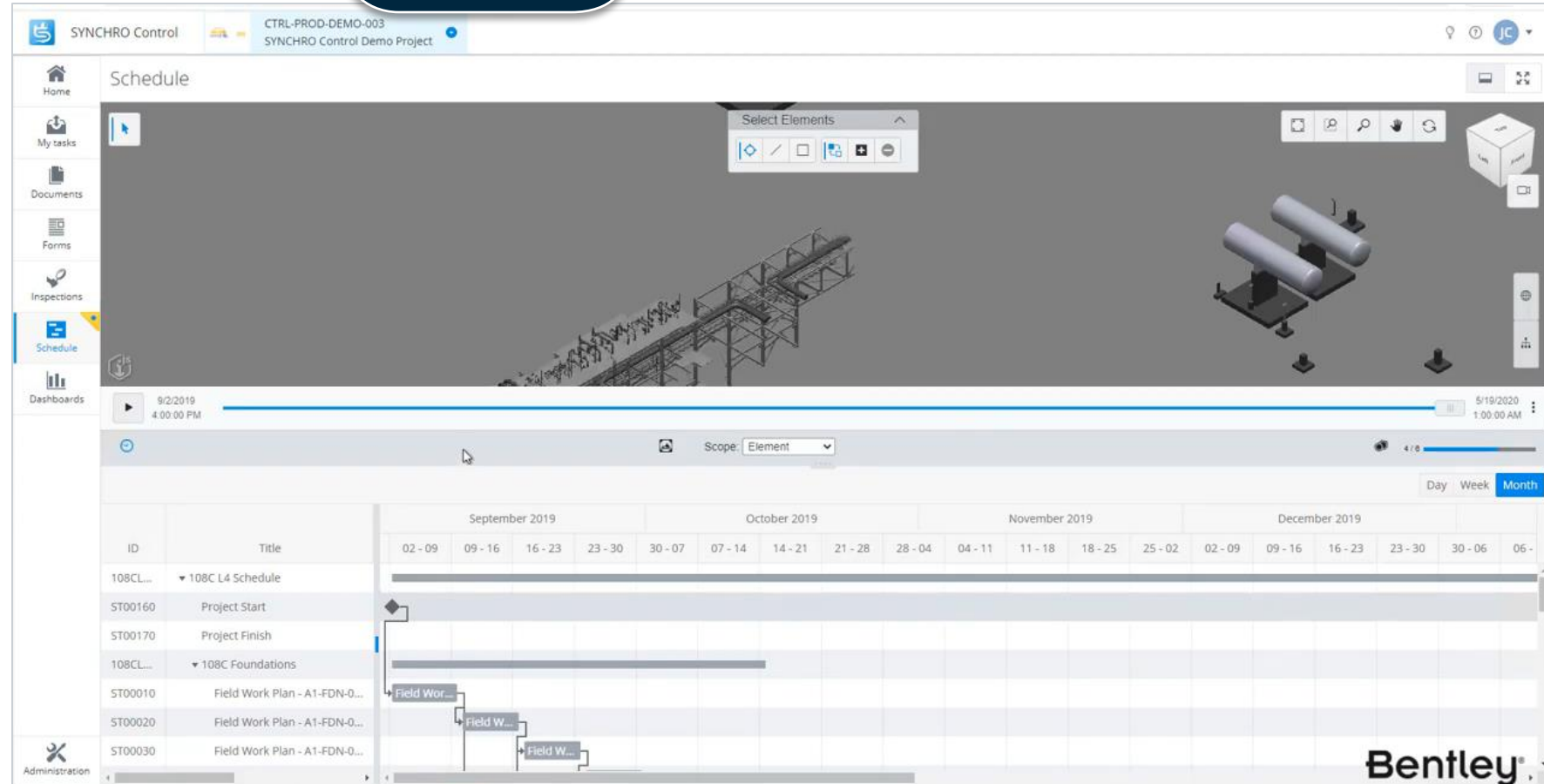
Project Digital Twin



Step 1

Construction model, aggregate & transform

- Design and reality models
- Constructible components
- **Construction data**
 - WBS
 - 4D schedule
 - quantity take-off
 - costs, etc



Connected Data Environment



Digital Components



Digital Workflows



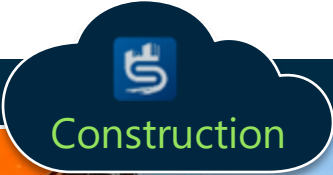
Digital Context



iTwin Services



Project Digital Twin



Step 2

Connect the live digital twin

- IoT sensors
- Continuous survey
- Equipment telematics
- **Mobile field data**



Connected Data Environment



Digital Components



Digital Workflows



Digital Context



iTwin Services

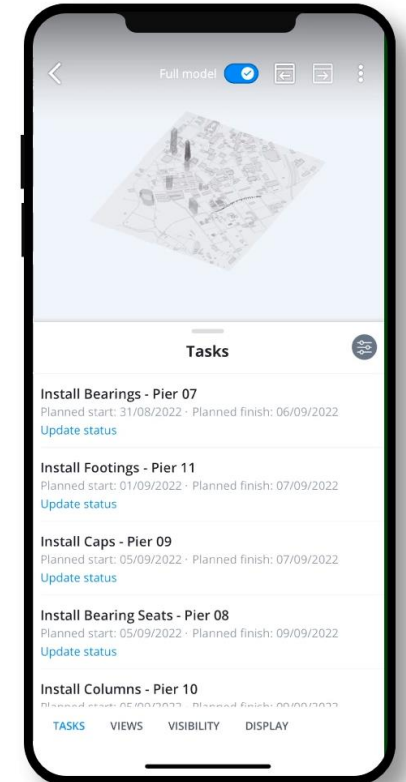
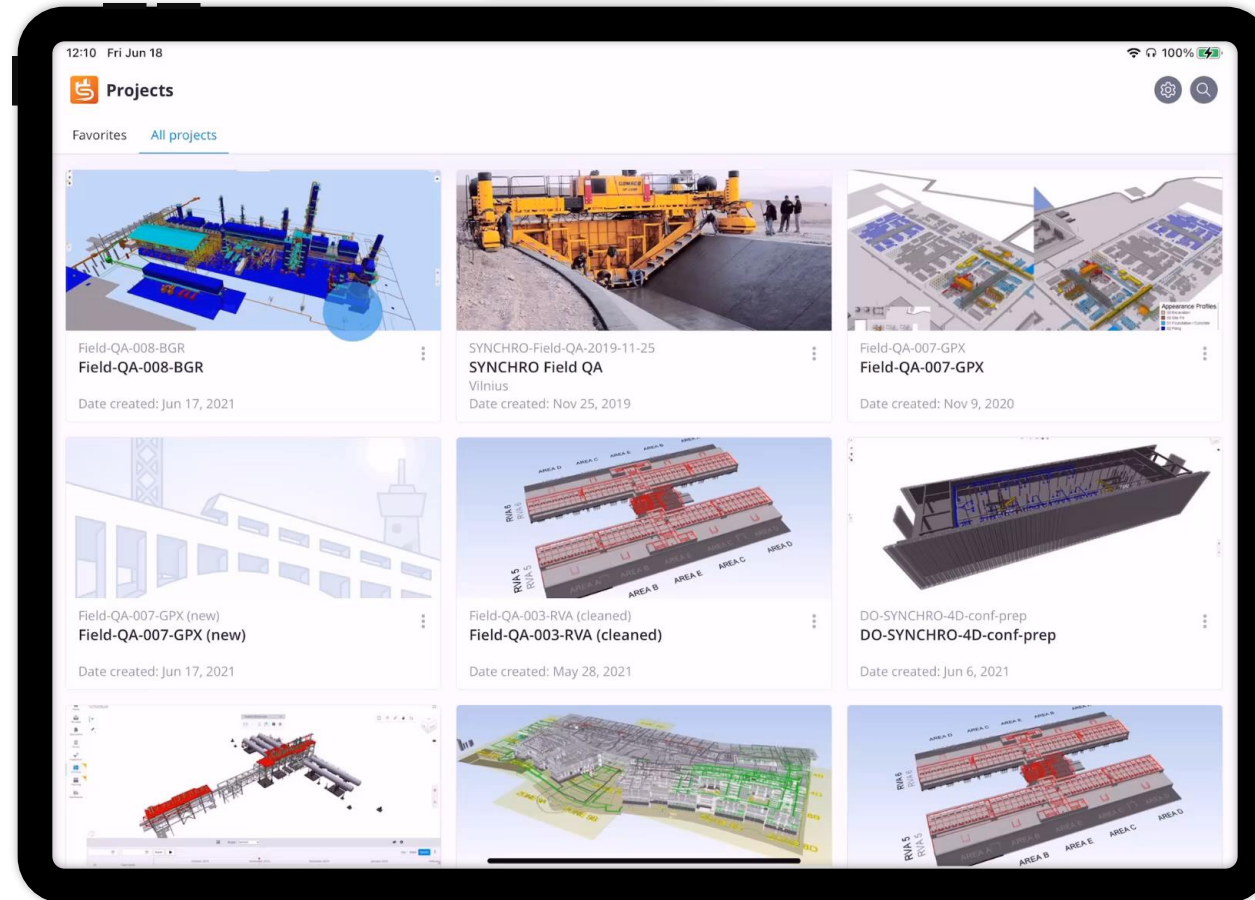


Project Digital Twin

Step 2

Connect the live digital twin

- IoT sensors
- Continuous survey
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Connected Data Environment



Digital Components



Digital Workflows



Digital Context



iTwin Services

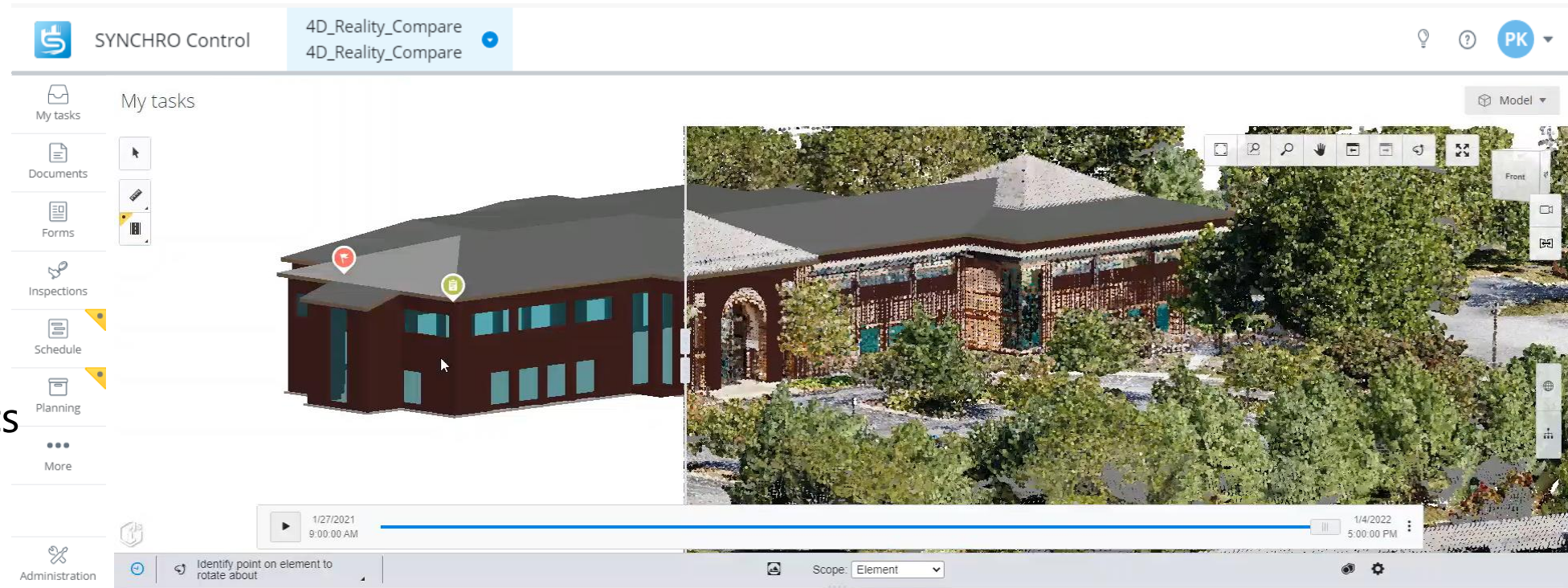


Project Digital Twin

Step 2

Connect the live digital twin

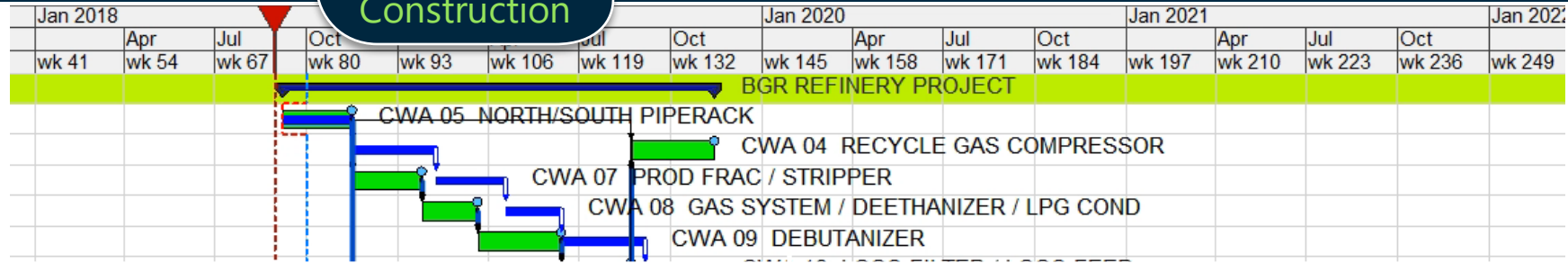
- IoT sensors
- **Continuous survey**
- Equipment telematics
- Mobile field data



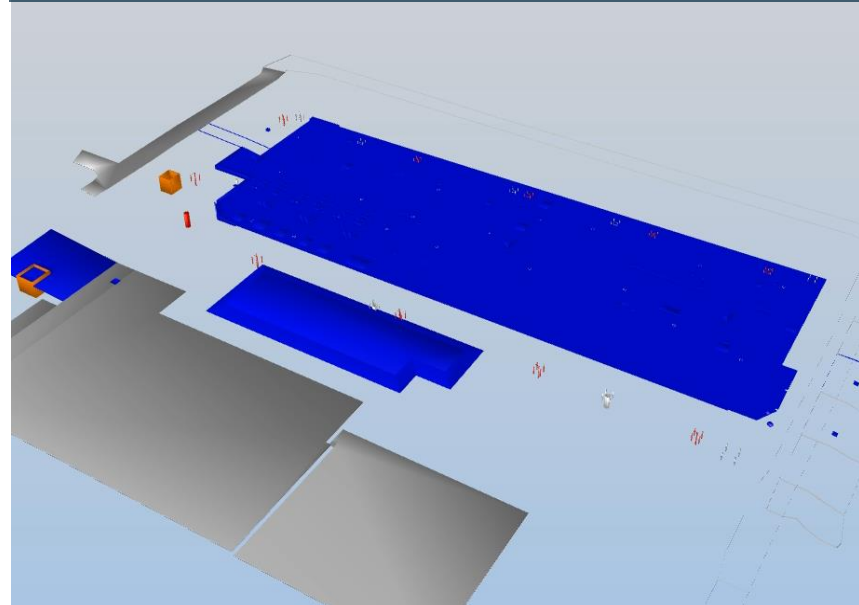
Step 3

Model-based planning & operational efficiency

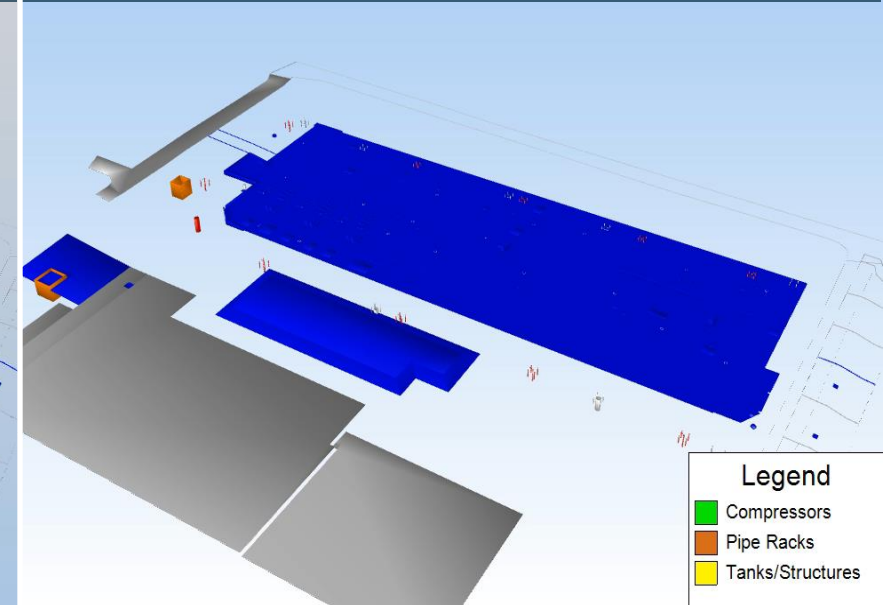
- Analytics & visibility
- Enhanced workflows
- AI and ML
- VR and AR



Baseline schedule



Alternative scenario for comparison



Legend

- Compressors
- Pipe Racks
- Tanks/Structures

Connected Data Environment



Digital Components



Digital Workflows



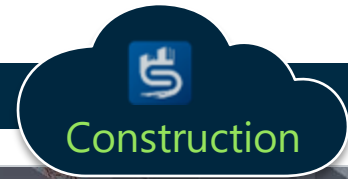
Digital Context



iTwin Services



Project Digital Twin



Step 3

Model-based planning & operational efficiency

- Analytics & visibility
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Connected Data Environment



Digital Components



Digital Workflows



Digital Context



iTwin Services



Project Digital Twin



Southern Program Alliance

Level Crossing Removal Project

The Year in **INFRASTRUCTURE**
and validating staging plans
GOING DIGITAL AWARDS

8 WINNER requests



75% cut in the time to distribute information to construction personnel

Connected Data Environment



Digital Components



Digital Workflows



Digital Context



iTwin Services



Project Digital Twin



SYNCHRO digital twins provide ...

So that ...

- Real-time data visibility in context
- A single source of truth

Everyone is on the same page at all times

- 4D planning and simulation
- 5D cost estimation

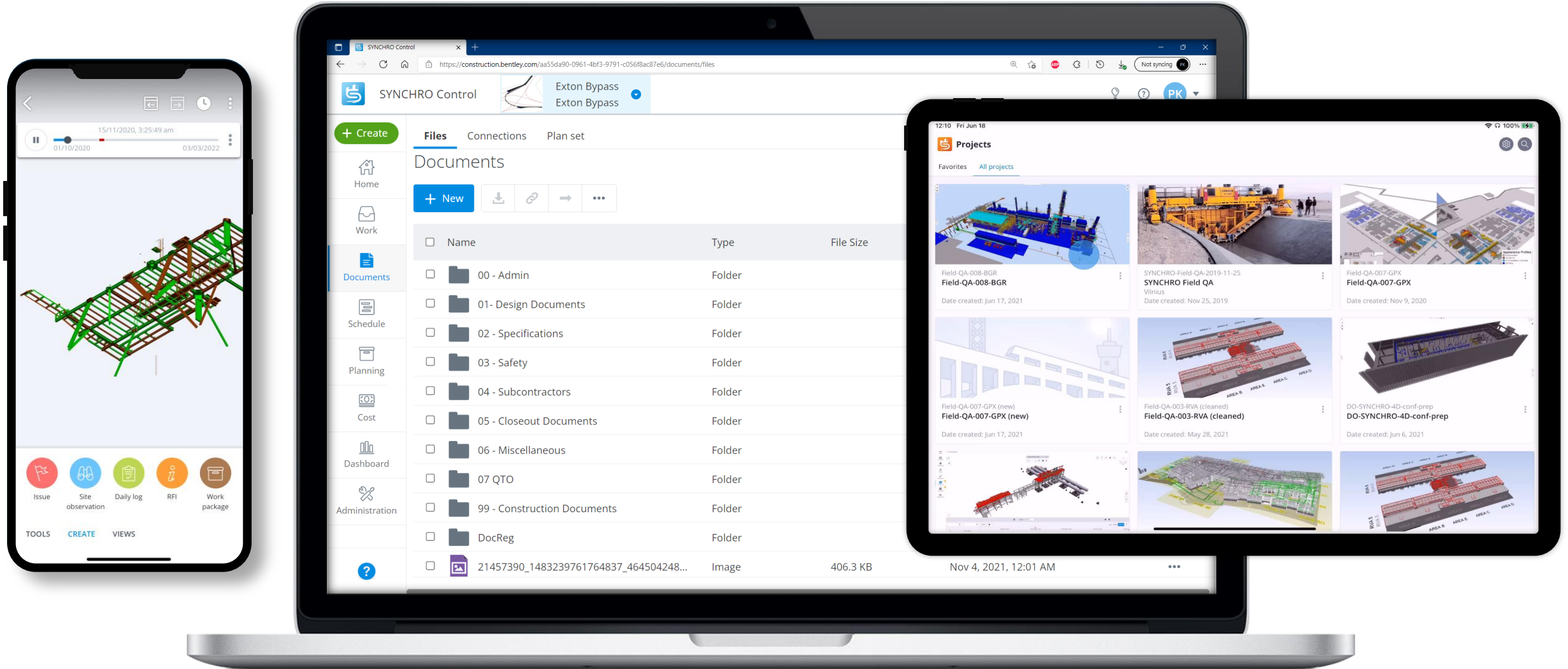
Resources are optimised, risks are mitigated, and projects are on time

- Operational efficiencies
- Businesses intelligence

Teams make better, faster decisions and work with more time



Conclusion | Going digital with the construction digital twin



Building better infrastructure with digital twins

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