Making 'BIM' Work for Project Controls

A workshop and case study on how to use digital processes to drive superhuman outcomes on your projects













Upskill your team in BIM to stay competitive and relevant

- Improve communication, efficiencies, productivity, and safety
- Choose from a suite of skill specialisations in BIM
- 3-day microcredentials delivered in Brisbane
- Learn from industry experts

Learn more: bond.edu.au/BIM-MC

Accredited by:



4D Planning





Construction and infrastructure

Digital solutions should solve real problems



Like broken teeth

Laser scan to solids model



Computer-aided design



Structural analysis



Interoperability between design and manufacture







10x improvement





Current State of using digital for planning



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 ▼	Activity A1020			E-101 Install Blinds	Project	NRG00950
Activity ID	Activity Name	Relations Lag	Activity Status	Primary Resource		
📃 A1010	E-101 Build Scaffolding	FS 0	Completed	FCarp.Finish Carpenter		

The current process on Infrastructure Projects



Customer – "We hardly get the opportunity to review our schedules, never mind optimise them – and we need to live with multi-billion-dollar bids for years if we win them"

3

The current planning process is manual with no link to 3D



Planning in manual with no link to 3D models or attributes

*-					
		Often mor	re tha	ın 20,	,000x tasks
	✓ Layout: Classic Schedule Layout Activity ID	Filter All: Critical		Sabadula %	
		Cuvity Name		Complete	
	EC00515 City Cent	er Office Building Addition	580 567	2.67%	X
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	🗖 🗖 🖶 EC00515.Int-Finish.Ca	arp Carpentry	59 59	0% 3	
	😑 EC1740 li	nstall Ceiling Grid	36 36	0% :	
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We are wasting money because of poor planning



According to McKinsey - Technology adoption is poor



Our performance is poor

Delays to large-scale construction projects more than double since start of pandemic

12 JAN, 2022 BY ROB HORGAN

Nine out of ten projects experience cost overrun

The vast majority of construction projects completed in twenty countries over the course of a 70-year period—85%, to be exact!—experienced cost overrun

45% of construction professionals report spending more time than expected on nonoptimal activities

What were these non-optimal activities? <u>The biggest culprits</u> were fixing mistakes, looking for project data, and managing conflict resolution.

Productivity changes could save the industry \$1.63 trillion per year

<u>According to McKinsey</u>, boosting productivity could save nearly \$1.7 trillion annually. That's a huge impact from tidying up roughly 14 hours of work each week per person!

What is causing the poor performance?

- Processes and parties are siloed "a decentralized system is incapable of success"
- Information is lost between handover and phases
- Organisations don't learn from their mistakes
- Poor decisions are made based on poor information
- Our adoption of technology is poor
- **In Summary** The right information is not provided to the right people at the right time





Technological progress is changing the world

Moore's law is the observation that the number of transistors in a dense integrated circuit (IC) **doubles about every two years**

Maybe the most powerful graph ever conceived is Ray Kurzwell's graph of Moore's law and computing power.

It has or will transform every industry on the planet, construction is no different.

IT innovates the economy and technology's exponential pace of progress is the key driver of market disruption and is a key driver of economic growth.



The construction industry is among the least digitized.

McKinsey Global Institute industry digitization index; 2015 or latest available data



Digital leaders within relatively undigitized sectors





BHP reveals \$1bn win from data automation

Uses machine learning to cast new Feb 15 2022 12:45PM eye over old exploration data.

Mining giant BHP has unlocked around \$1 billion in "value" in the first year of a major data automation initiative.



By Kate Weber

0 Commenta

1

Automated scheduling direct from the design

A nice idea or practical in the real world?

A few years ago, we tinkered with the idea of using algorithm to develop the schedule from the 3d model









Can these workflows be used on real infrastructure projects?

This is common in mining

KIDSTON PUMPED STORAGE HYDRO - KPSH





ABOUT ME: JEAN-LUC LEJEUNE

- Project Engineer on the Kidston Pumped Storage Hydro
- Background on Tier 1 civil infrastructure projects
- No prior experience with Deswik before June 2022.

• Familiar with AutoCAD and P6





ABOUT THE PROJECT: KPSH

- KIDSTON PUMPED STORAGE HYDRO First pumped storage hydro project in Australia for 40 years
- First to be developed by the private sector
- Third largest electricity storage device in the country
- Pumped Storage Hydroelectric energy storage using reservoirs at different elevations [a big battery]



ABOUT THE PROJECT: KPSH



Client - Genex Power

ASX listed energy company focused on developing a portfolio of renewable energy

Other projects [In operation and development]

- •50MW Jemalong Solar Project
- •50MW Bouldercombe Battery
- •150MW Kidston Wind Project
- •2GW Bulli Creek Clean Energy Project

M°CONNELL DOWELL

CREATIVE CONSTRUCTION[™]

- Significant hydro and marine experience
- Numerous pumped hydro projects completed

J<u>o</u>hn Hollvnd

- Tier 1 tunnelling and infrastructure contractor
- Diversifying into the pumped storage hydro market


HISTORY

- Prospecting as early as 1868
- Official discovery of gold 1907
- Kidston Gold Mine in Production
 - 1921 1945
 - 1984 2001
- Once Australia's largest open cut gold mine, producing 200,000 – 300,000oz each year





KPSH ANIMATION - TRADITIONAL PROGRAMS

- P6
- Microsoft project
- Excel
- Lacks visual representation of the works

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Zayout: Classic Schedule Layout			Filter: All Activities											
tivity I	ty ID The Activity Name		Original Duration	Start	Finish	^	Qtr 3	3, 2014 Aug Sep	Qtr 4, 2014	Qtr 1, 2015 c Jan Feb Mar	Otr 2, 2015 Apr May Jun	Qtr 3, 2015 Jul Aug Sep	Oct Nov Dec	Qtr 1, 20 Jan Feb
	250	Ceramic Tiles	20	03-Sep-14	30-Sep-14		T I	-	Ceramic Tile	15				
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	270	Plaster Works	20	15-Oct-14	11-Nov-14				Plast	er Works	1 1 1	1 13 4 3		
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	400	Doors and Windows	30	15-Oct-14	25-Nov-14	¥			De De	ors and Window	s	1	现度的	



KPSH UNDERGROUND INFRASTRUCTURE



- Multiple excavation fronts running in parallel
- Competing priorities
- Numerous activity drivers
- Multiple global constraints



DESWIK.IS - Interactive Scheduler





- Linked the 3D model to the schedule
- Created logic links based off rules
- 90% of the schedule generated at the click of a button



KPSH ANIMATION



















KPSH ANIMATION – Adit 2

- Engaged Deswik to schedule based off our P6 program and logic
- Identified:
 - Logic errors
 - Resourcing over-allocation
- Allowed MDJH JV:
 - Re-focus resources to maintain and improve on critical path
- Construction team was able to create a new link in Deswik IS update the schedule











CONSTRUCTION CAPABILITY - INTERFACE

Deswik provided benefits to the project in its ability to act as both:

- A multi-platform viewer [similar to Navisworks].
 - Can import/export almost any file format
 - Merge all design data with as-builts and use layers to turn off/on
- CAD functionality and design aspects.
 - Create shapes, tunnels, alignment etc.
 - Convert point-clouds into as-built surfaces
 - Boreholes, turn-outs etc





- Provides visual interpretation of data observed underground
- Extents/impacts easily derived
- Allows for faster decision making



- Provides visual interpretation of data observed underground
- Extents/impacts easily derived
- Allows for faster decision making





• Had survey pick up the points of the fault













- Introduction of new drives to optimise access to portions of the project [i.e shafts]
- Optioneering conducted to determine best path forward to maintain production and reduce overall downtime
- The following is a concept workshopped at KPSH



OPTIONEERING – RAISEBORING









- Access required to base of subsequent shaft excavation
- Deswik ramp builder tool used to automatically generate alignment

and h	lamp B	Between Two P	Points				?	•
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 Allows alignments to be work-shopped <u>on-site</u> 24/7 if need be

• Able to provide designers seemingly workable solutions with minimal delay

<u>Reduces</u> overall <u>downtime</u> to <u>production</u>









Progress Reporting and replanning



Progress Process









Progress Reporting and replanning



Model-based environment enables granular reporting



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31/10/2022

The integrated approach to planning and scheduling using BIM (Solids/attributes) data, knowledge and computational power



When we break these silos the opportunities are endless







SCRA Driven from model - POTENTIAL ACTIVE LOCATIONS



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Call to action

• We can add significant value through our design (BIM) models combined with our knowledge when we integrate them into the optioneering, planning and estimating process.

• The earlier we do this the better

• We need to be brave, leave our comfort zones and break down our silos if we want BIM to have a real impact on how we deliver projects



THANK YOU




