

# Foundational Cost Models

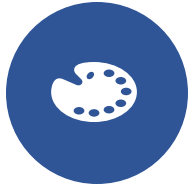
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# Outline



STATE OF THE ART



RESEARCH  
OBJECTIVE



DATA OVERVIEW



CER REPOSITORY



LABOR  
APPROXIMATION  
ANALYSIS



UNCERTAINTY  
ANALYSIS



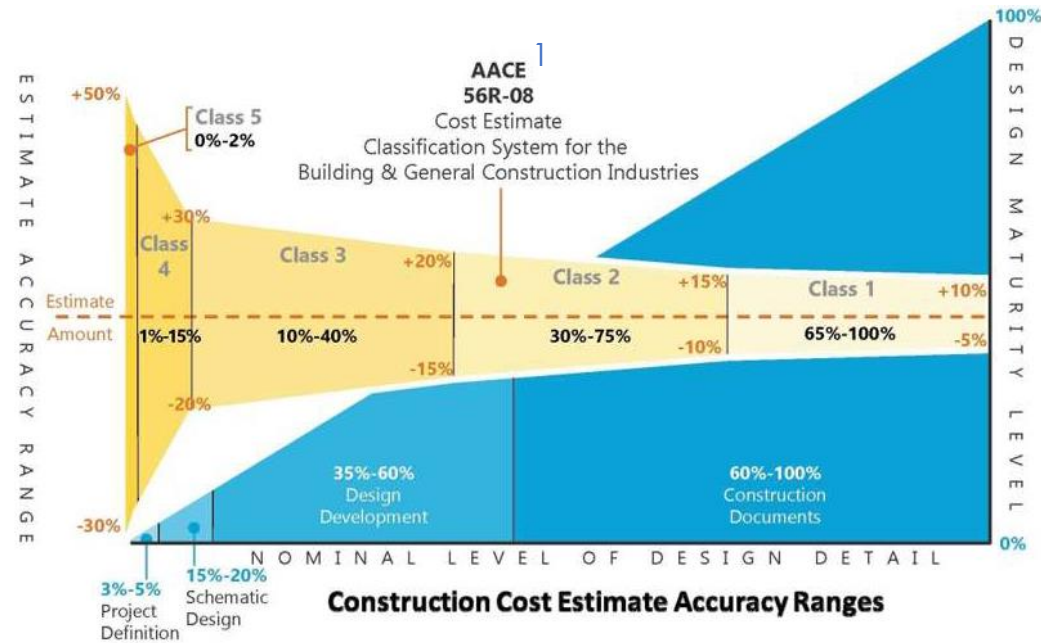
RECOMMENDATIONS



**Project Controls**  
**EXPO**  
Washington, DC - USA

# State of the Art

1. Low-level equipment, material, and labor cost data is difficult to find or expensive to acquire, square footage is the default
2. Available data is already totaled
3. Little uncertainty distribution guidance, so estimators rely on “Contingency Factors”



# Research Objectives

Improve the accuracy of DOD construction estimates and expedite them by...

1. Compiling a repository of unit cost relationships
2. Exploring ways to extract time-dependent costs (especially labor)
3. Identifying uncertainty distributions to apply



# Data Sources

1. Army Corps of Engineers' Programming and Execution (PAX) System Newsletter<sup>2</sup>
2. Army Corps of Engineers' Engineering Pamphlet (EP) 1110-1-83
3. NELO PMO-Commissioned Studies
4. Internet Research and quotes
5. Craftsman National Electrical Estimator 20224
6. OASD(S) Military Construction *Status Reports to Congress*<sup>5\*</sup>



RSMeans  
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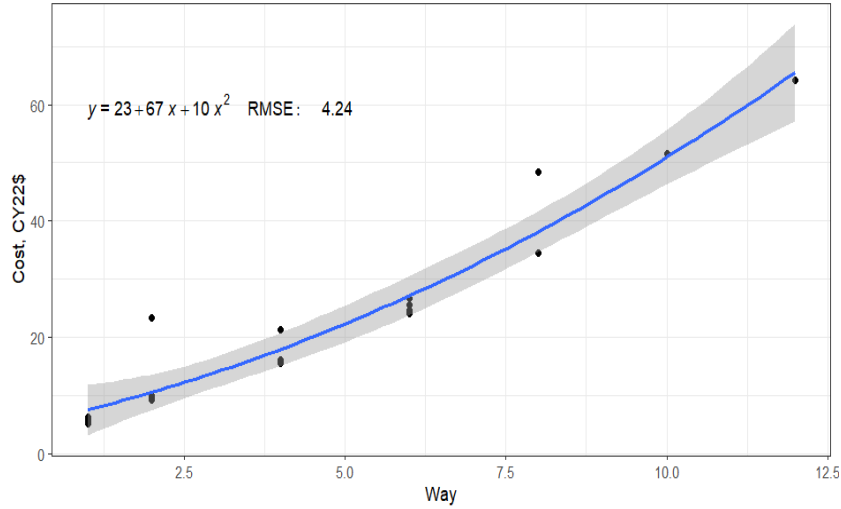


# CER Repository Methodology

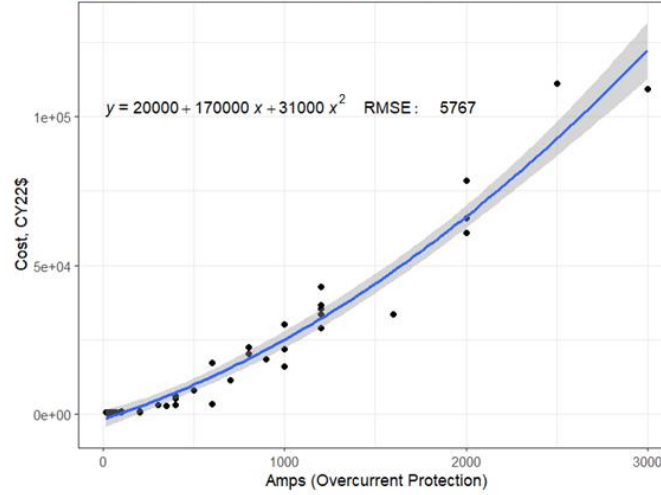
1. Explore traits (predictors) already listed in the databases.
2. Consider a variety of fits, linear, non-linear, multiple regression, etc.
3. Choose models on the basis of visualization and Root Mean Squared Error (RMSE) rather than R-squared. 6,7,8



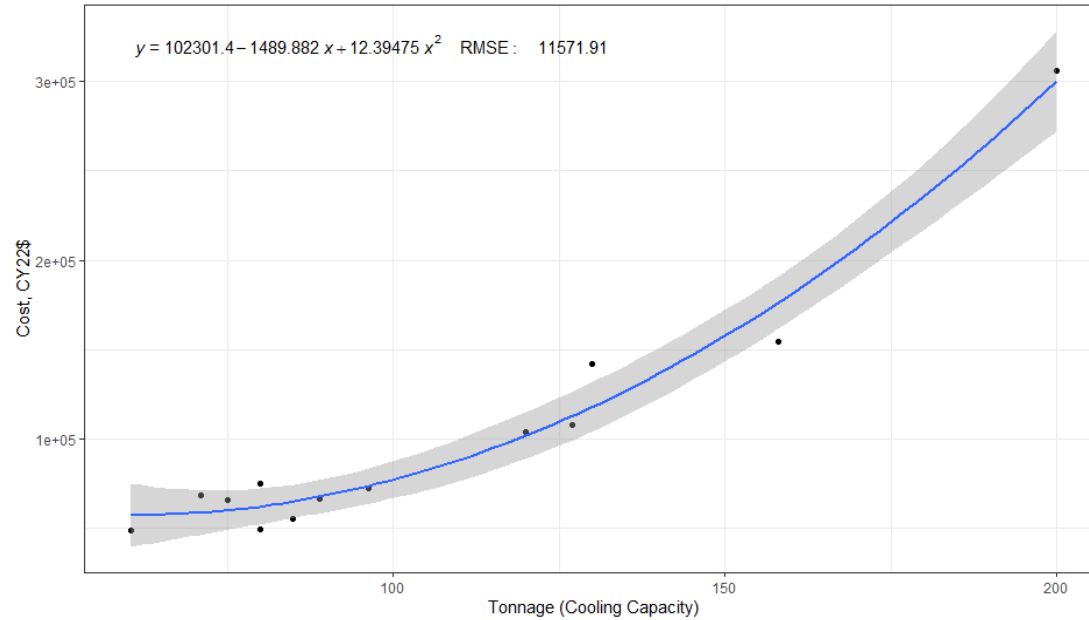
PVC Ductbank (\$/LF/Pipe Diameter)



Circuit Breakers (480V) including enclosures and labor



Air-Cooled Scroll Chiller, Excluding Chiller pump, Condensing Units, Expansion Tank.



# CER Repository Results

MORE THAN FIFTY STRONG  
UNIT COST RELATIONSHIPS



# CER Repository Takeaways

- a) Estimates could provide population means
- b) Faster than soliciting quotes, cheaper than commercial databases
- c) Applicable to multi-purpose facilities or renovation
- d) Key limitation: no way to adjust duration of labor

CER Category	Count
HVAC	6
Power Distribution	19
Power Generation	6
Lighting	3
Structural	4
Liquid Storage	2
Lift Equipment and Transport	4
Plumbing	7
Other	4



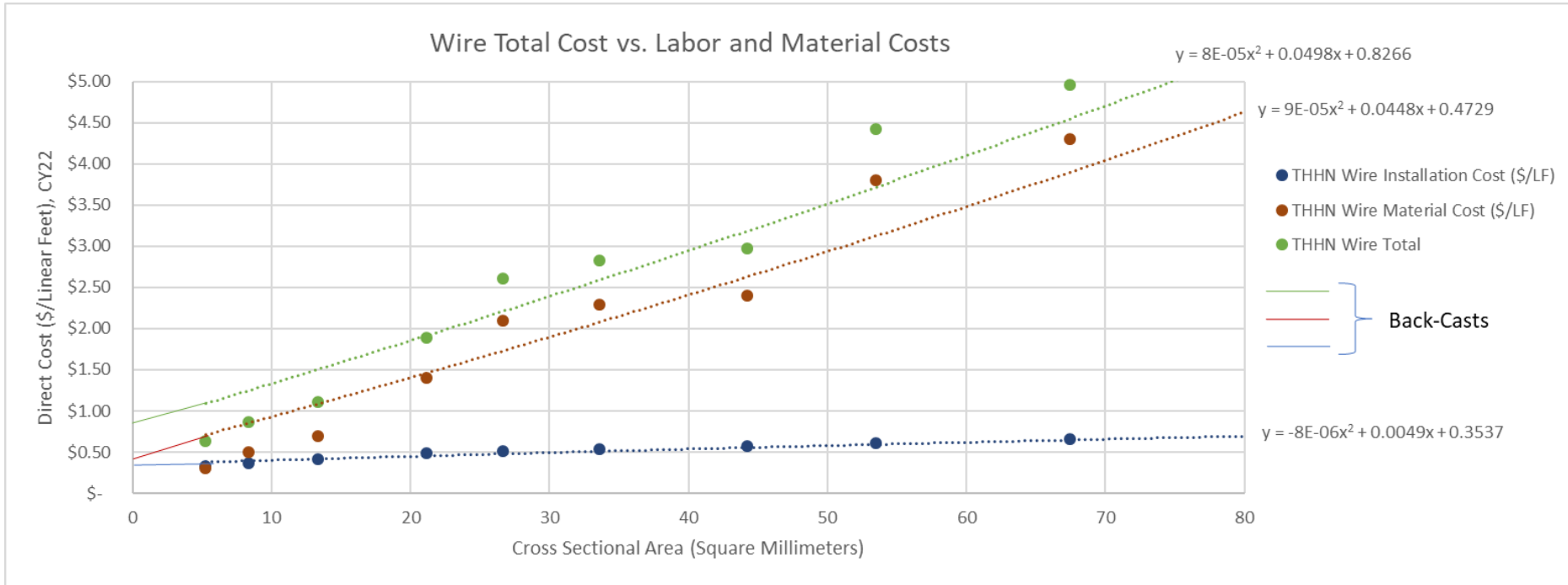


# Labor Approximation Methodology

- According to Elbeltagi, labor constitutes **30-50%** of construction expenses.<sup>9</sup>
- One Navy project estimate showed **35%** of direct cost would be labor.
- Hypothesis: back-casting to the intercept may isolate approximate labor cost underlying composite expense data.



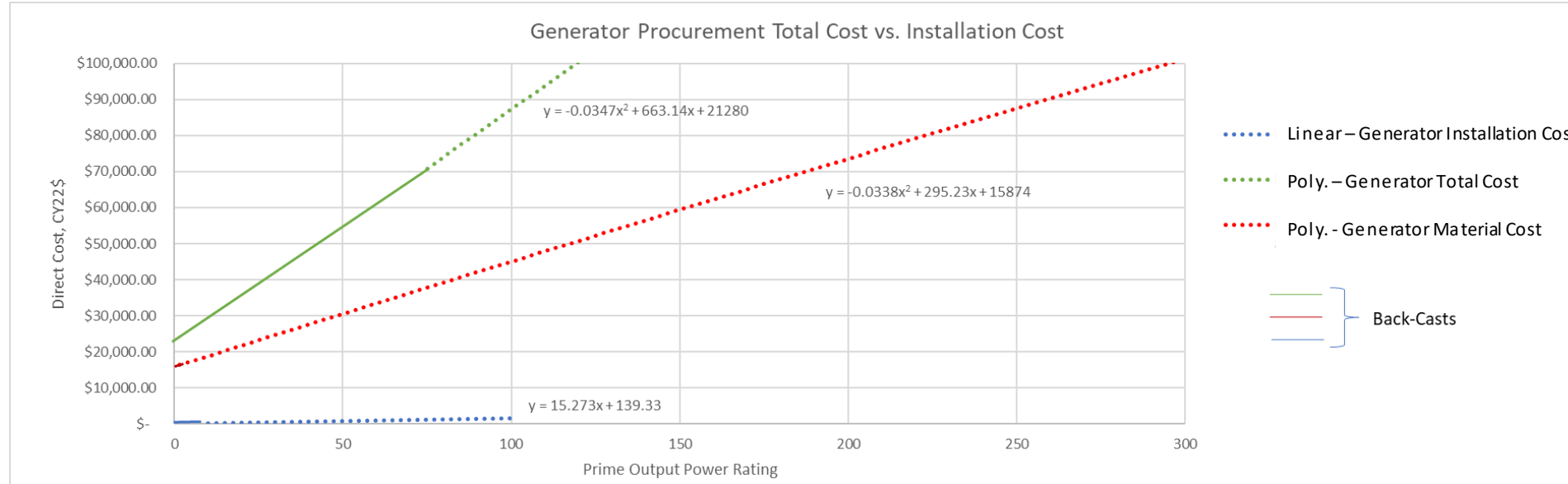
# Labor Approximation Results



- Intercepts behave as expected
- Difference may be due to manufacturing labor:  $0.8266 - 0.4729 = .3537$



# More Generator Research Needed



- Intercepts far overestimate labor necessary to build and install a generator at kW=1, likely due to different manufacturing processes and accessories.
- Stick to range of x-v values



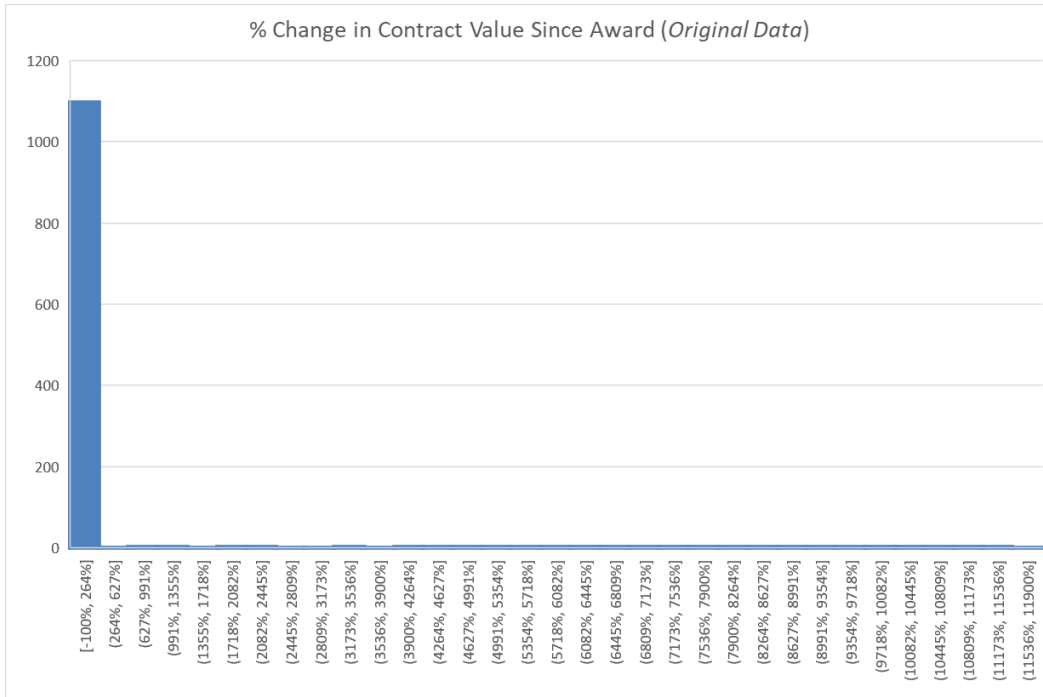
# Labor Approximation Takeaways

- There's mixed evidence as to whether back-casting is a viable way to extract labor data.
- Physical attributes (size, weight) may be more appropriate for this technique than performance attributes (power output, horsepower, etc.)
- When in doubt, consider trying the Elbeltagi factor (30-50%)

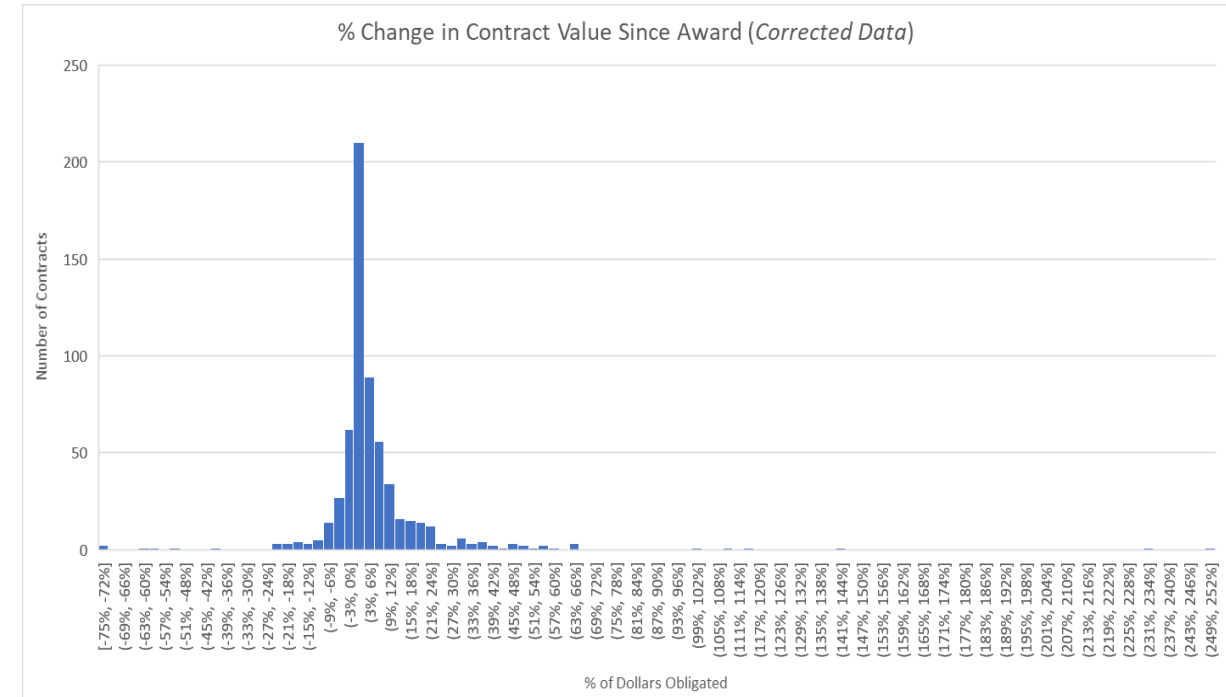


# Uncertainty Analysis Data Introduction

Before



After



- MILCON status reports by OASD(S) form the backbone of the uncertainty analysis. Corrected with the Federal Procurement Data System (FPDS)
- Histograms can reveal whether data needs attention

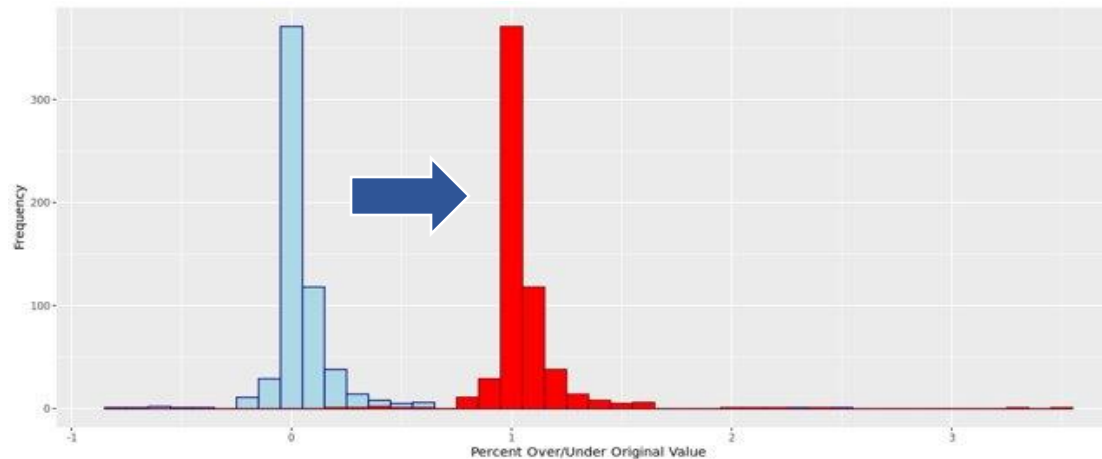


# Uncertainty Analysis: Put a Name to a Face

1. Study the distribution of contracts exceeding their initial values per congressional reports such that

$$\text{Percent Cost Overrun} = \frac{(\text{Final Value} - \text{Original Value})}{\text{Original Value}}$$

2. Shift to apply distributions on positive real line  $\{0, \text{Inf.}\}$

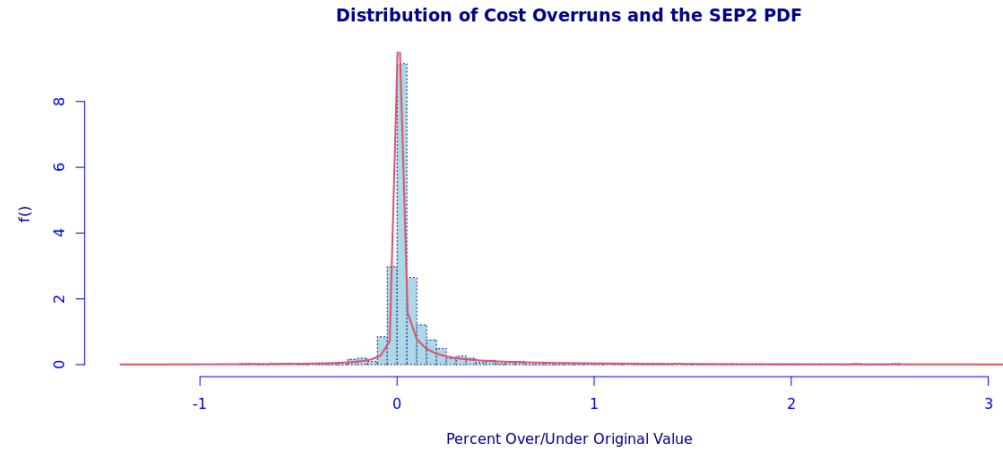


3. Consider >50 distributions, select via Akaike's Information Criterion (AIC).<sup>10</sup> Which distribution is best?

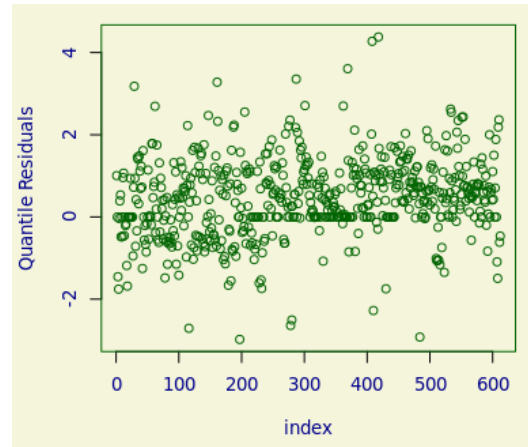


# Best Fit: SEP Type II

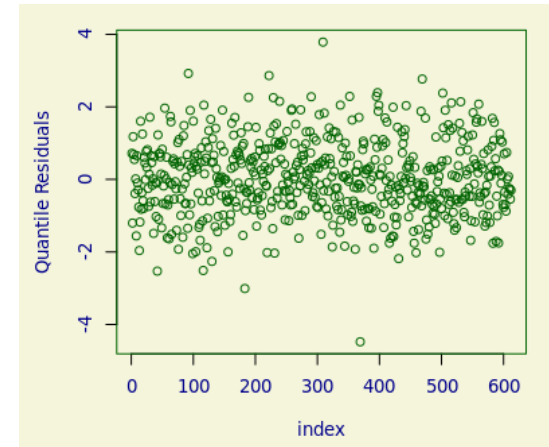
- ▶ Family: Skew Exponential Power (SEP) Type II.<sup>11</sup>
- ▶ AIC: -1949 (Least amount of data information lost among attempted curves)
- ▶ n=612 completed Military Construction contracts



Actual Residuals



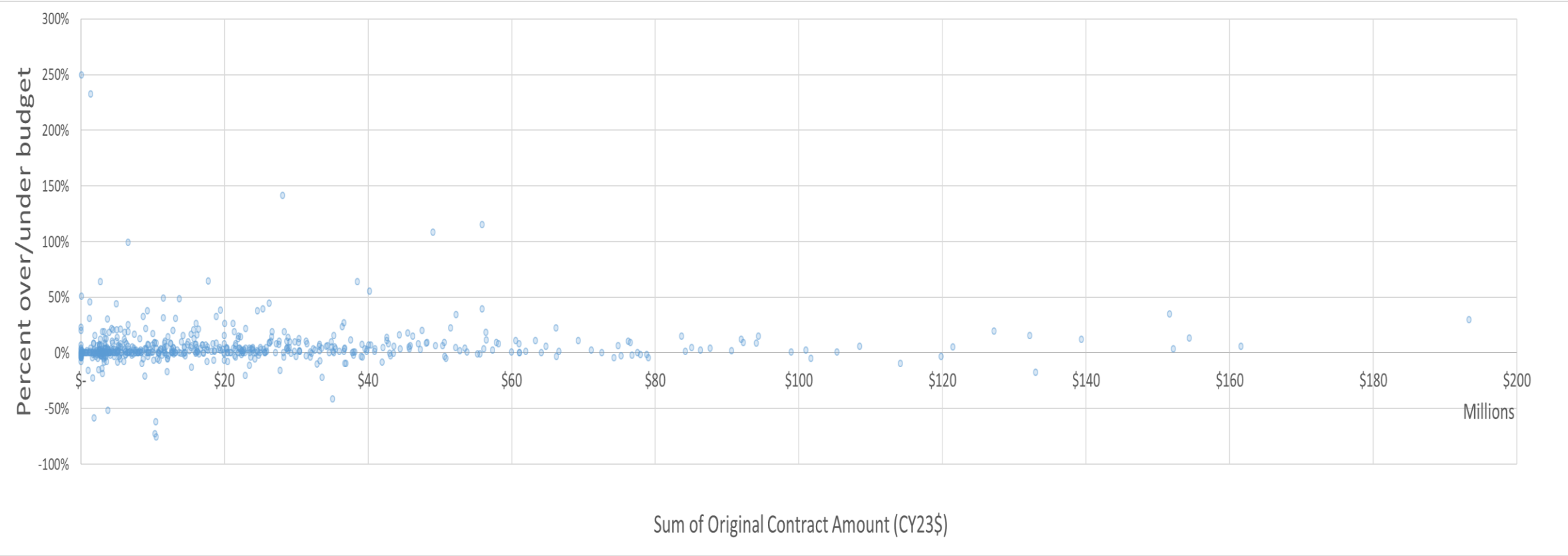
Simulated Residuals



- ▶ It's the best fit, but is it a good fit? Residuals suggest yes.



# Smaller Contracts Have a Wider Range





# Uncertainty Analysis Takeaways

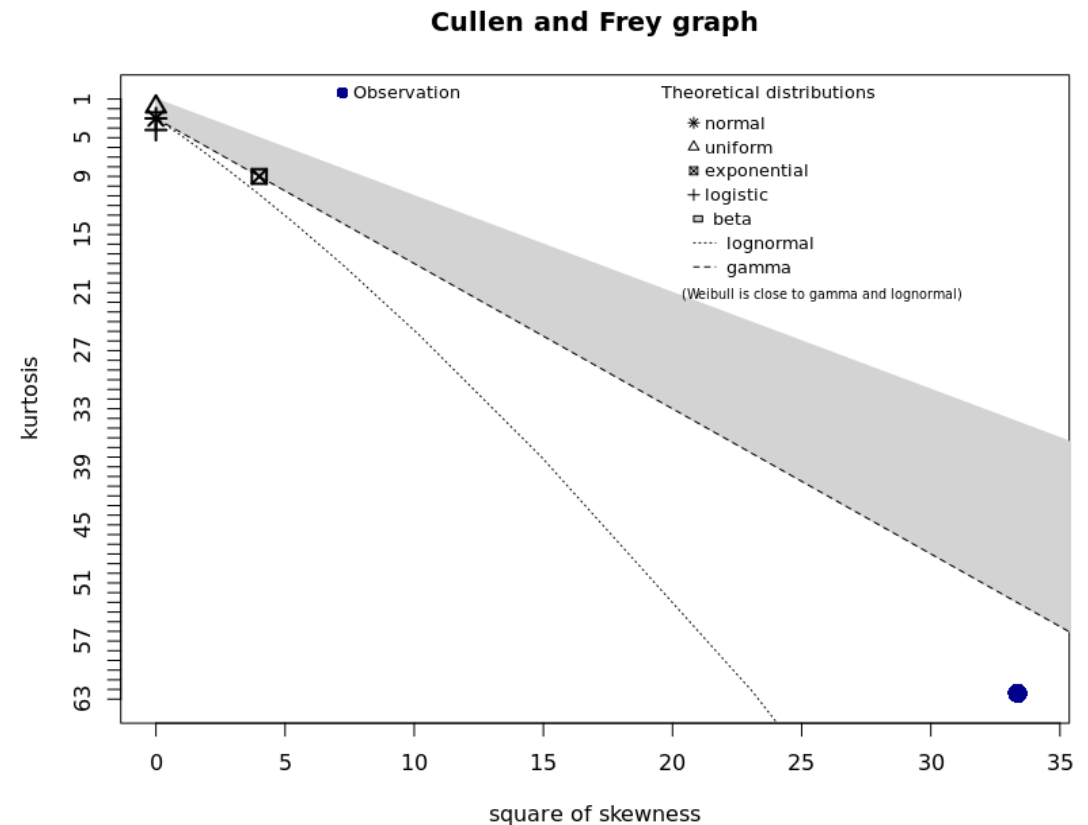
- Parametric models suggest DOD construction errors tend toward a Skew Exponential Power (II) Distribution.
- Evidence that we should not always default to lognormal.<sup>12</sup>
- Combined with our CERs, we have several uncertainty parameters for our simulations.
- Small contracts have a wider uncertainty range.



# What's next?

- a) More potential CERs in these databases
- b) Replicate uncertainty analysis with contract schedules
- c) Explore switch from raw to orthogonal polynomials
- d) Plot Skewness v.s. Kurtosis for more families (Cullen and Frey Chart<sup>14</sup>)

With these methods, we could more definitively state whether costs are SEP distributed and gain schedule insight.



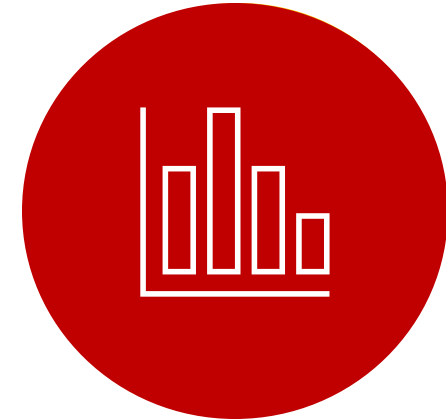
# Recommendation Summary



PLOTTING CERS CAN LOCATE  
CENTRAL TENDENCIES AND SAVE  
TIME VIA INTERPOLATION



USE CAUTION WHEN  
APPROXIMATING LABOR VIA  
BACK-CASTING



APPLY EMPIRICAL OR SEP II  
DISTRIBUTIONS TO OUR  
CONSTRUCTION SIMULATIONS



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This is the R package used to perform the analysis. Also see <https://www.gamlss.com/wp-content/uploads/2018/01/DistributionsForModellingLocationScaleandShape.pdf> for a full definition of the SEP Type II distribution.



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Data from this talk is available upon request: [paul.b.franklin11.civ@us.navy.mil](mailto:paul.b.franklin11.civ@us.navy.mil)



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