

# AUSTRALIAN PROJECT CONTROLS TRANSFORMATION PROJECT OF THE YEAR

## WHAT THE JUDGES ARE LOOKING FOR

Judges are looking here for the facts behind the organisational and cultural transformation changes, effected by transforming project controls, and people that have delivered the greatest benefit to their clients, projects (Controls teams and wider) and wider stakeholders including society.

The criteria focus more on the outputs and outcomes of the organisational and cultural transformation change whilst acknowledging the essential role that the project management controls and techniques have in delivering success.

Each of the criteria is scored between 0 (no evidence at all) and 10 (perfect evidence) with each section being weighted accordingly (see %).

## PROJECT CONTROLS MANAGEMENT (30%)

### ● Context: 250 words

Describe the background of the project controls transformation project and how its need arose. What worked and what didn't on the governance of the project and how did it influence the successful delivery? What broad organisational factors outside of the project had an impact and how were they managed?

### ● People: 250 words

Describe who worked on the project and how they were motivated to achieve its objectives. How were their relationships and attitudes managed effectively? How was a professional approach implemented and carried throughout the project? Outline the key stakeholders inside and outside the project and they were motivated and co-ordinated in line with the project control specific objectives. Please clarify what these objectives were.

### ● Interfaces: 250 words

How effective, and why, was the interface between the management of the project with your sponsor and all stakeholders? Outline any key challenges encountered managing the interfaces with other areas and disciplines that needed to be overcome.

### ● Delivery: 250 words

What methods and techniques were used to manage delivery of the outputs, outcomes and any benefits? How did they positively, or negatively, impact the project? Was it delivered to time, cost, quality and ultimate satisfaction of the customer?

There will be no discussions or interviews with applicants of the awards' submissions. Each written submission and documents are reviewed by a team of independent, professional, industry judges who will not confer on entries. Their decisions are final.

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## CHALLENGES, INNOVATION AND LESSONS LEARNED (30%)

### ● Challenges: 250 words

What difficulties were anticipated and/or unforeseen during the project? How were these challenges overcome?

### ● Innovation: 250 words

What innovations were used in the way the Project Controls were managed within the project? What tools and techniques were used to manage innovation? How did this impact the successful delivery of the project? How can the wider profession benefit from the way the project engaged with others and was managed?

### ● Lessons learned: 250 words

What were the key lessons learned that have been captured and shared within the organisation as a result of the project? What methods were used to document and then share these experiences? Were lessons learned also shared outside of the organisation as a result of this project and, if so, how?

## RESULTS & BENEFITS (40%)

Describe the initial indicators and how they were accomplished including how well they were managed. **250 words**

Describe the results of the project, including cost, time and return, and the benefits to the organisation including better ways of working and integration. How did the project achieve what it set out to do and what was instrumental to this? **250 words**

Describe the results and benefits for the project team. What will the project team take away with them into the next project? **250 words**

Describe the results and the benefits for the customer/end user. Why was the project seen as a success? **250 words**

Describe the results and benefits for other stakeholders. How did the successful completion of the project benefit wider society? **250 words**

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