

# PROJECT MANAGEMENT AND PROJECT CONTROLS

Capability and experience

[rpsgroup.com](http://rpsgroup.com)





# HELPING YOU PLAN FOR PROJECT SUCCESS

We establish a framework for planning and controlling project delivery that helps you deliver on time, on brief and on budget.

In today's world of large portfolios, complex programs and rapid delivery, many organisations struggle to meet project targets due to estimation mistakes, risks gone unmanaged, a lack of cost control and other factors.

Drawing on decades of experience working with industry and government to plan and deliver complex projects, RPS uses an integrated project control framework to support project governance, oversight and delivery success.

Our aim is to drive shared value at the project, program and portfolio level by striking the right balance of project controls, reporting and processes.

We work with your team to develop a customised project control framework, while introducing efficiencies, monitoring and controls that expand your team's capability to deliver positive outcomes.

From independent review of your Project Management Office (PMO), programs and projects to evaluation of service requirements for delivery, we are committed to delivering innovative and economical solutions that enhance the value of your project investments.

## WE SPECIALISE IN:

### Advice and transformation

- PMO systems and structures
- Independent review of project controls
- PMO software solutions

### Delivery and control

- Project control management
- Estimation
- Cost management and control
- Planning and scheduling
- Risk management
- Change management
- Document management
- Business intelligence.

# OUR SERVICES

We help our clients navigate the complexities of project planning, program establishment and project delivery through:

## ADVISING AND TRANSFORMING

### PMO systems and structures

- Development of enterprise PMO (EPMO) or program PMO systems and structures that link to organisational vision and increase your capability to achieve efficient and repeatable program management outcomes.
- Design and implementation of process, documents and software.
- Mentoring and advice for in-house EPMO and PMO managers that enhances and matures their capabilities in project control and delivery, and ensures robust application of processes (project governance).

### Independent review

- Detailed analysis of cost estimates, schedule and risk using best practice processes, industry comparisons and benchmarks.

## DELIVERING AND CONTROLLING

### Project controls: cost, program, risk and change

- Project controls provided through off-site select services or fully integrated teams that offer you superior planning, monitoring and control capability across all phases of the project lifecycle.
- Trend, change and risk management from project inception to completion.

### Cost estimation

- Development of cost estimates including probabilistic risk estimating, escalation assessment and development of total cost overrun for the project lifecycle.

### Document management

- Organisation, filing and storage of digital documents, and the maintenance and release of documentation.

### Business intelligence

- PMO software selection, implementation and analysis of data to share actionable insights.
- Cross-platform cooperative data analysis for real time reporting.

# OUR WORK

## Level Crossing Removal Project

**Location:** VIC

RPS was engaged to support the removal of 85 level crossings across metropolitan Melbourne. Working with the Level Crossing Removal Project (LXRP) commercial team, our consultants were responsible for providing contract support services, claim support, cost reporting, forecasting support, reconciliation and package closeout activities. RPS has worked with LXRP to develop and refine the cost processes, developing a more efficient, effective, and consistent approach informed by coordinated involvement and continuous improvement.

### Services:

- Program advisory
- Commercial and transaction advisory
- Cost management



## Regional Rail Revival

**Location:** VIC

RPS is supporting a \$1.7B infrastructure program to upgrade the existing regional passenger train network across Victoria. RPS is engaged by the Aurecon Jacobs Mott MacDonald Joint Venture (AJM-JV) as the project control manager and program manager for this vital work. Our role has included oversight of work order modification and approval processes, forecasting of resources, program control management, monthly reporting and advising the AJM-JV on process improvement. RPS has also implemented a bespoke cost tracking mechanism to aid AJM-JV in tracking work order approval across the program of works.

### Services:

- Program control
- Change management
- Program management
- Process management

## Western Harbour Tunnel & Beaches Link

**Location:** Sydney, NSW

The Western Harbour Tunnel and Beaches Link program is a landmark project for Transport for NSW (TfNSW) that will support the vision for an integrated road and public transport network in metropolitan Sydney. RPS was engaged to provide capital and operational expenditure cost estimates, and total overrun for the funding application approval for each project within the program. Our team also evaluated the cost and risk elements for TfNSW's executive and Infrastructure NSW (INSW)'s Gateway Reviews.

### Services:

- Risk management
- Cost management





# ABOUT RPS

Founded in 1970, RPS is a leading global professional services firm of 5,000 consultants and service providers. With experience across 125 countries and six continents, we define, design and manage projects that create shared value for a complex, urbanising and resource-scarce world.

From the transport infrastructure that keeps our cities moving, to the master planned communities and commercial projects that enhance our regional centres, RPS collaborates with industry, government, and the community to take critical projects from ideas to reality.

## **We work across six sectors:**

- Transport
- Defence and government services
- Property
- Water
- Energy
- Resources

Discover more of our services and meet our team at [rpsgroup.com](https://www.rpsgroup.com)